

Invitation to the 2026 Annual General Meeting of Shareholders

NTF Intergroup (Thailand) Public Company Limited

April 28, 2026, at 1:00 P.M.

The shareholder meeting will be held in an electronic format (E-AGM) only





March 30, 2026

- Subject** Invitation to the 2026 Annual General Meeting of Shareholders
- To** Shareholders of NTF Intergroup (Thailand) Public Company Limited
- Attachments**
1. 2025 Annual Report (Form 56-1 One Report) in QR Code format
 2. Profiles and information of the Candidates nominated to be appointed as directors of the Company
 3. Definition and qualifications of independent directors
 4. Articles of Association of the Company relating to the shareholders' meeting
 5. Identity verification documents and registration methods for attending the shareholders' meeting via electronic media (E-AGM)
 6. Proxy Form A, Form B, and Form C
 7. List and details of independent directors nominated as proxies by shareholders
 8. Form for submitting questions in advance for the electronic meeting (E-AGM)

The Board of Directors of NTF Intergroup (Thailand) Public Company Limited (the "Company") has resolved to convene the 2026 Annual General Meeting of Shareholders on April 28, 2026, at 1:00 p.m. The meeting will be held via electronic media (E-AGM). To ensure the meeting complies fully with legal requirements, the Company has chosen a meeting system certified by the Electronic Transactions Development Agency (ETDA), which complies with the Emergency Decree on Electronic Meetings, B.E. 2563 (2020), and the Notification of the Ministry of Digital Economy and Society regarding Standards for Maintaining Security of Meetings via Electronic Means. The Record Date for identifying shareholders entitled to attend the meeting is set for March 16, 2026, to consider the following agenda items:

Agenda 1 To acknowledge the Company's operating results for the year 2025

Facts and Rationale

The Company has compiled significant events and summarized its operating results for the past year, ended December 31, 2025, in the 2025 Annual Report (Form 56-1 One Report) under the heading "Financial Position and Operating Results for the year 2025." The Company has published this report on its website at <https://www.ntfintergroup.com> since March 30, 2026. Shareholders can download the report via the enclosed QR Code (**Attachment 1**).



Board of Directors' Opinion

The Board of Directors has considered and deemed it appropriate to propose that the 2026 Annual General Meeting of Shareholders acknowledge the Company's operating results report for the year 2025, ending December 31, 2025.

Voting

This agenda is for acknowledgment; therefore, no voting is required.

Agenda 2 To acknowledge the change in the objectives of utilizing the capital increase from the IPO by reallocating the investment budget or expenses among the items already disclosed in the Filing, which is considered an insignificant change.

Facts and Rationale

Regarding the Company's offering of newly issued ordinary shares to the initial public offering ("IPO") on December 4-9, 2025, in the amount of 60,000,000 shares for 6.00 Baht per share, the Company received net proceeds (after deducting underwriting fees and other related expenses in this share offering) totaling 341.60 million Baht. The objectives and timeframe for utilizing the funds are specified in the Company's registration statement for securities offering and prospectus ("Filing").

However, the Board of Directors considered and deemed that this budget reallocation is necessary and appropriate to align with the Company's current operational situation, facilitate liquidity management, and enhance operational efficiency. The Company will reallocate the remaining budget as of December 31, 2025, totaling 70.00 million Baht, to be used as internal working capital. This change remains within the framework of objectives and timeframe for fund utilization originally disclosed in the Filing, with details as follows:

Unit: Million Baht

Objectives for Fund Utilization	Received Amount	Utilized Amount as of Dec 31, 2025	Remaining Amount as of Dec 31, 2025 (Old)	Remaining Amount as of Dec 31, 2025 (New)
Invest in manufacturing tools and equipment	120.00	2.20	117.80	47.80
Internal working capital	171.60	171.60	0.00	70.00
Partial repayment of bank loans	50.00	50.00	0.00	0.00
Total	341.60	223.80	117.8	117.800



Board of Directors' Opinion

The Board of Directors has considered and deemed it appropriate to propose that the 2026 Annual General Meeting of Shareholders acknowledge the change in the objectives of utilizing the capital increase from the initial public offering (IPO) by reallocating the investment budget or expenses among items already disclosed in the Filing, as this is considered an insignificant change according to the criteria specified in the Notification of the Office of the Securities and Exchange Commission No. SorJor. 63/2561.

Voting

This agenda is for acknowledgment; therefore, no voting is required.

Agenda 3 To consider and approve the annual financial statements for the year ended December 31, 2025

Facts and Rationale

Pursuant to Section 112 of the Public Limited Companies Act B.E. 2535 (and its amendments) (the "PLC Act") and Article 44 of the Company's Articles of Association, the Board of Directors must prepare the balance sheet and the profit and loss statement at the end of the Company's fiscal year to propose to the annual general meeting of shareholders for approval.

The financial statements for the fiscal year ended December 31, 2025, have been audited by a certified public accountant and reviewed by the Company's Audit Committee, as shown in the 2025 Annual Report (Form 56-1 One Report), presenting the Company's consolidated financial statements (**Attachment 1**), with the following summary:

Unit: Million Baht

Financial Position	Year 2025
Assets	703,301,581
Liabilities	249,778,058
Shareholders' Equity	453,523,523

Unit: Million Baht

Operating Results	Year 2025
Total Revenues	2,540,161,349
Expenses	2,310,542,993
Net Profit	229,618,356
Net Profit per Share	1.60



Board of Directors' Opinion

The Board of Directors has considered and deemed it appropriate to propose the 2026 Annual General Meeting of Shareholders approve the annual financial statements for the year ended December 31, 2025, which have been audited by a certified public accountant, reviewed by the Audit Committee, and endorsed by the Board of Directors.

Voting

This agenda must be approved by a majority of the total votes cast by shareholders who attend the meeting.

Agenda 4 To consider and approve the allocation of profit as legal reserve and the annual dividend payment for the year 2025

Facts and Rationale

Pursuant to Section 116 of the Public Limited Companies Act B.E. 2535, the Company is required to allocate at least 5% of annual net profit to a reserve fund. This allocation is calculated after deducting any accumulated losses carried forward (if any) until the reserve fund amounts to at least 10% of the registered capital. In addition, the Company has a policy to pay dividends at a rate of not less than 40 percent of the net profit from the separate financial statements after deducting taxes and legal reserves, provided there are no other necessities and the dividend payment does not significantly affect the Company's normal operations. The dividend payments will be determined by various factors, including operating results, financial position, liquidity, investment plans of the Company and its subsidiaries, and overall economic conditions.

Based on the operating results from the annual financial statements ending December 31, 2025, the Company has sufficient net profit to allocate as a legal reserve and to pay the 2025 annual dividend to shareholders in accordance with the law and the Company's Articles of Association. The details of the net profit allocation are as follows

- 1) Allocate net profit as a legal reserve in the amount of 3,878,121.43 Baht.
- 2) Pay dividends for the Company's operating results for the year 2025 at the rate of 1.60 Baht per share, totaling 230.61 million Baht, representing 102.85 percent of the net profit after deducting the legal reserve. The Company has already paid interim dividends for the operating results in 2025, with details as follows:



(1) Board of Directors Meeting No. 1 on May 31, 2025, approved an interim dividend payment of 0.13 Baht per share, totaling 17.50 million Baht.

(2) Board of Directors Meeting No. 2 on August 13, 2025, approved an interim dividend payment of 0.71 Baht per share, totaling 100.00 million Baht.

(3) Board of Directors Meeting No. 3 on September 29, 2025, approved an interim dividend payment of 0.36 Baht per share, totaling 50.00 million Baht.

(4) Board of Directors Meeting No. 4 on October 31, 2025, approved an interim dividend payment of 0.29 Baht per share, totaling 40.21 million Baht.

And the Company will pay the remaining dividend from the operating results for the period of October 1, 2025, to December 31, 2025, on Friday, May 22, 2026, at the rate of 0.1145 Baht per share, amounting to 22.90 million Baht. This dividend payment rate aligns with the established dividend payment policy. The Record Date for specifying the list of shareholders entitled to receive the dividend is set for Friday, May 8, 2026.

Summary table of interim dividend payments for the operating results in 2025

Unit: Million Baht

	Year 2023	Year 2024	Year 2025	
			Paid	Proposed
Net profit per share	0.16	0.46	1.45	0.13
Dividend rate per share	1.00	5.46	1.49	0.11
Total dividend payment value	12.00	76.51	207.71	22.90
Dividend payout ratio compared to net profit (Percentage)	53.05	119.35	102.42	85.37
Dividend	12,000,000.00	76,510,000.00	207,707,700.00	22,900,000.00
Net Profit	22,618,659.00	64,105,058.00	202,793,207.00	26,825,149.00

Board of Directors' Opinion

The Board of Directors has considered and deemed it appropriate to propose that the 2026 Annual General Meeting of Shareholders approve the allocation of net profit as a legal reserve and the dividend payment for the operating results of the year 2025.



Voting

This agenda must be approved by a majority of the total votes cast by shareholders who attend the meeting.

Agenda 5 To consider and approve the appointment of directors to replace those retiring by rotation, and a new director

Facts and Rationale

Pursuant to Section 71 of the Public Limited Companies Act B.E. 2535 and Article 21 of the Company's Articles of Association, one-third of the directors must retire from their positions at each annual general meeting of shareholders. If the total number of directors is not a multiple of three, the number closest to one-third will be required to retire. Directors who are retiring in the first and second years following the Company's registration will be selected by lot. In subsequent years, the director who has held office the longest shall retire, and the retiring director may be re-elected. In this Annual General Meeting, 3 directors are due to retire by rotation, whose names are as follows:

- 1) Mr. Apichet Paiboonpan Independent Director
- 2) Miss Ruethairat Thongcharoen Director
- 3) Miss Suparat Suradecha Director

Furthermore, the Company provided shareholders with the opportunity to nominate qualified individuals without prohibited characteristics for consideration as directors, in accordance with the criteria disclosed on the Company's website between January 15, 2026, and February 15, 2026. However, no shareholders submitted any nominations during this period.

The Audit Committee, acting as the Nomination and Remuneration Committee under the Company's charter (excluding directors with conflicts of interest), considered the knowledge, abilities, specific expertise, work experience, diversity, and past performance of directors, deemed that the nominated persons have passed the Company's specified screening process, possess all required qualifications in accordance with relevant regulations, and are suitable for the Company's business. Therefore, it proposed that the Board of Directors consider proposing the reappointment of 2 directors retiring by rotation for another term, and the appointment of 1 new director to replace a former director who requests to resign from the position in this Annual General Meeting, whose names are as follows:

- 1) Mr. Apichet Paiboonpan Independent Director
- 2) Miss Ruethairat Thongcharoen Director
- 3) Mr. Pranai Ruengprach Director, replacing Miss Suparat Suradecha



The proposed directors do not hold directorships in companies that have conflicts of interest or compete with the Company's business. In addition, the Board considered that the person nominated as an independent director possesses qualifications in accordance with the relevant laws concerning independent directors' requirements.

Details of the brief profiles and information of the directors, as well as the definition and qualifications of the directors retiring by rotation who are nominated for reappointment for another term, and the newly nominated director, appear in **Attachments 2 and 3**.

Board of Directors' Opinion

The Board of Directors has considered and concluded that the individuals proposed by the Audit Committee (acting as the Nomination and Remuneration Committee) possess suitable qualifications for the Company's business. Therefore, the Board deemed it appropriate to propose the 2026 Annual General Meeting of Shareholders to approve the appointment of Mr. Apichet Paiboonpan and Miss Ruethairat Thongcharoen to resume their positions for another term, and the appointment of Mr. Pranai Ruengprach to replace Miss Suparat Suradecha, who has expressed her intention to resign, as detailed above.

Voting

This agenda must be approved by a majority of the total votes cast by shareholders who attend the meeting.

Agenda 6 To consider and approve the determination of the Board of Directors' remuneration for the year 2026

Facts and Rationale

Pursuant to Section 90 of the PLC Act and Article 26 of the Company's Articles of Association regarding Directors, directors are entitled to receive remuneration from the Company in the form of rewards, meeting allowances, gratuities, bonuses, or other forms of benefits as approved by the shareholders' meeting. This remuneration may be set as a fixed amount or based on certain criteria, and it may be determined from time to time or take effect permanently until changed. Additionally, directors shall receive allowances and welfare benefits in accordance with the Company's regulations.

After surveying the remuneration of directors and sub-committees for the year 2026, the Board evaluated the proposed compensation based on established policy guidelines. This evaluation considered the responsibilities and performance of the directors and each sub-committee, business expansion, the Company's operating results, comparative data from leading listed companies and industry peers of similar size and characteristics, as well as the director remuneration survey conducted by the Thai Institute of Directors (IOD). Consequently, the Board deems it appropriate to propose the directors' remuneration for 2026 for approval as follows:



Directors' Remuneration (Meeting Allowance - Per Meeting)	Year 2026 (Proposed Year)	Year 2025
Chairman of the Board of Directors	30,000 Baht	30,000 Baht
Director	15,000 Baht	15,000 Baht
Chairman of the Audit Committee	20,000 Baht	20,000 Baht
Audit Committee Member	10,000 Baht	10,000 Baht
Chairman of the Risk and Sustainability Committee	20,000 Baht	-None-
Risk and Sustainability Committee Member	10,000 Baht	-None-
Annual Bonus	Not exceeding 2,000,000 Baht / Payment cycle every 6 months	-None-
Non-monetary remuneration or other benefits	-None-	-None-

Other benefits may also be allocated to directors and sub-committee members, both existing and those that may be established in the future, as deemed appropriate. The Board's remuneration is in line with the principles and policies set by the Board, aligned with the assigned duties and responsibilities, and linked to both the Company's overall performance and each director's individual performance.

Board of Directors' Opinion

The Board of Directors has considered the proposed directors' remuneration to be appropriate and consistent with the scope of their duties, responsibilities, and the Company's operating results. Therefore, the Board deemed it appropriate to propose that the 2026 Annual General Meeting of Shareholders approve the determination of the Board of Directors' remuneration for the year 2026, as detailed above.

Voting

This agenda item must be approved by a vote of not less than two-thirds of the total votes cast by the shareholders attending the meeting.



Agenda 7 To consider and approve the determination of the Board of Directors' remuneration for the year 2025

Facts and Rationale

The Audit Committee, acting to consider the nomination and remuneration as specified in the Audit Committee Charter, has determined the remuneration for directors and sub-committees for the year 2025. Which consideration was based on policy guidelines, evaluating the responsibilities and performance of the directors and each sub-committee, business expansion, the Company's operating results, and comparative data from other companies in the same industry with similar sizes and business characteristics. To ensure coverage of the missions and operations occurring throughout the 2025 fiscal year, and after a careful review of all the aforementioned factors, the Committee deems it appropriate to propose to the Board of Directors for endorsement, and subsequently to the Annual General Meeting of Shareholders, to consider and approve the remuneration for the directors and sub-committees for the year 2025 in an amount not exceeding 1,200,000 Baht (One Million Two Hundred Thousand Baht), to cover the duties and operations for the 2025 fiscal year and shall remain in effect until the shareholders resolve otherwise.

Board of Directors' Opinion

The Board of Directors considered that the proposed directors' remuneration is appropriate and consistent with the scope of duties, responsibilities, and the Company's operating results for the past year. Therefore, the Board deemed it appropriate to propose that the 2026 Annual General Meeting of Shareholders approve the determination of the Board of Directors' remuneration to cover the missions and operations for the 2025 fiscal year.

Voting

This agenda item must be approved by a vote of not less than two-thirds of the total votes cast by the shareholders attending the meeting.

Agenda 8 To consider and approve the appointment of the auditor for the year 2026 and the determination of the audit fee

Facts and Rationale

Pursuant to Section 120 of the Public Limited Companies Act B.E. 2535, the annual general meeting of shareholders is required to appoint an auditor and determine the audit fee of the company every year. The same auditor may be re-appointed. Furthermore, the Notification of the Capital Market Supervisory



Board No. TorJor. 75/2561 Re: Rules, Conditions, and Procedures for Disclosure of Information Relating to Financial Status and Operating Results of Issuing Companies (effective from January 1, 2019) requires a company to rotate its auditor if an auditor has performed the duty of reviewing or auditing and expressing an opinion on the company's financial statements for seven fiscal years, whether consecutive or not. The company may re-appoint such an auditor only after a lapse of at least five consecutive fiscal years. KPMG Phoomchai Audit Ltd. has been selected as the Company's auditor for the year 2026, and the auditor signing the Company's financial statements has signed consecutively for the 4th year, with the following details:

List of Auditors	Certified Public Accountant License No.	Number of years the auditor has signed the Company's financial statements in the past 7 years
Mr.Waiyawat Korsamarnchaiyakij	Registration No. 6333 and/or	3 years since 2023
Miss Sophit Prompol	Registration No. 10042 and/or	-
Miss Dussanee Yimsuwan	Registration No. 10235 and/or	-
Miss Kunnatee Kerdchana	Registration No. 12418	-

All 4 auditors have no relationships or conflicts of interest with the Company, its subsidiaries, executives, major shareholders, or any person related to any of them. Therefore, they are independent in auditing and expressing their opinions on the Company's financial statements. Additionally, none of the certified public accountants listed above has audited the Company's accounts beyond the period specified by the relevant notification criteria. The Company has 1 subsidiary and has considered selecting the same audit firm, KPMG Phoomchai Audit Ltd., to act as the Company's auditor for the year 2026 as well.

If the certified public accountants are unable to perform their duties, KPMG shall provide another certified public accountant as a replacement. The Company has set the auditor's remuneration for the year 2026 at an amount not exceeding 2,120,000 Baht (Two Million One Hundred Twenty Thousand Baht only), with the following details:

Item	Year 2026 (Proposed Year)	Year 2025	Increase/(Decrease)
Annual financial statement audit fee	2,000,000 Baht	1,750,000 Baht	250,000 Baht
Subsidiary audit fee (1 company)	120,000 Baht	-	(120,000 Baht)
Other services (Non-audit Fee)	-	-	-
Total auditor remuneration	2,120,000 Baht	1,750,000 Baht	370,000 Baht



Board of Directors' Opinion

The Board of Directors, in concurrence with the Audit Committee, has considered and deemed it appropriate to propose that the 2026 Annual General Meeting of Shareholders approve the appointment of the auditor from KPMG Phoomchai Audit Ltd. to audit and express an opinion on the financial statements of the Company and its subsidiary, and to determine the auditor's remuneration for the year 2026 in an amount not exceeding 2,120,000 Baht (Two million one hundred twenty thousand Baht only), as detailed above.

Voting

This agenda must be approved by a majority of the total votes cast by shareholders who attend the meeting.

Agenda 9 To consider other matters (if any)

None

Furthermore, the Company has published the Invitation to the 2026 Annual General Meeting of Shareholders, along with the meeting documents, on the Company's website at <https://www.ntfintergroup.com/>. Therefore, we cordially invite the Company's shareholders to attend the 2026 Annual General Meeting of Shareholders via electronic media (E-AGM), which will be broadcast live on April 28, 2026, at 1:00 p.m.

To ensure that meeting attendance and registration procedures for the 2026 Annual General Meeting of Shareholders proceed conveniently and swiftly, the Company requests cooperation from shareholders or proxies to study the guidelines for attending the 2026 Annual General Meeting of Shareholders via electronic media (E-AGM) as shown in **Attachment 5**. The Company will conduct the meeting in accordance with its Articles of Association; details appear in **Attachment 4**.

Additionally, to protect the rights and benefits of shareholders in the event they are unable to attend the meeting in person and wish to appoint an independent director of the Company to attend and vote on their behalf, shareholders may appoint any of the Company's independent directors listed with profiles in **Attachment 7**. Please submit the proxy form as shown in **Attachment 6** along with supporting documents to the Investor Relations Department, NTF Inter Group (Thailand) Public Company Limited, No. 195 One Bangkok Tower 4, 12th Floor, Room No. 1211-1213, Wireless Road, Lumpini Subdistrict, Pathum Wan District, Bangkok 10330, or submit copies of the documents to the Company via email at IR@ntfintergroup.com. However, to facilitate document verification, the Company kindly requests shareholders to submit the acceptance form for attending the 2026 Annual General Meeting of Shareholders via electronic media (E-AGM), identity verification evidence, and/or proxy forms, along with supporting documents, to the Company by April 24, 2026. If shareholders wish to submit questions in advance of the meeting date, please use the form for submitting



advance questions for the electronic meeting (E-AGM) shown in **Attachment 8**. The Company will open registration for attendance at the 2026 Annual General Meeting of Shareholders from April 13, 2026, until the meeting is completed (08:30 a.m. – 05:30 p.m.), on business days only, excluding public holidays.

Sincerely yours,

(Mr. Sumek Chantrasuriyarat)

Chairman of the Board

Annual Report 2025

(Form 56-1 One Report)



Profiles and information of the Candidates nominated to be appointed as directors of the Company

Mr. Apichet Paiboonpan

Proposed Position: Independent Director



Age: 54 years

Educational Qualifications

Degree	Field of Study	Institution
Ph.D.	Communication Arts	Bangkokthonburi University
Master's Degree	Science	Mae Fah Luang University
Master's Degree	Business Administration	Assumption University
Bachelor's Degree	Business Administration	Assumption University

Training from the Thai Institute of Directors (IOD)

- Director Accreditation Program (DAP) Class 142/2017
- Anti-Corruption the Practical Guide (ACPG) Class 41/2017

Directorship and Executive Positions

- A. Listed Companies (Currently holding 1 position):

Period	Company	Position	Industry
2025 – Present	NTF Intergroup (Thailand) Public Company Limited	- Independent Director - Audit Committee Member - Chairman of the Risk Management and Sustainability Development Committee	Fruit Export



- B. Non-Listed Companies/Businesses (Currently holding 4 positions):

Period	Company	Position	Industry
2026 – Present	NTF Holding Co., Ltd.	Director	Investment or joint venture in agriculture-related businesses
2022 – Present	Sevensun 2514 Co., Ltd.	Executive Director	Energy
2022 – Present	MSW Energy Co., Ltd.	Managing Director	Energy
2022 – Present	Mega Energy Solution Co., Ltd.	Managing Director	Energy

Work Experience

Period	Position	Company/ndustry
Jan 23, 2026 – Present	Director	NTF Holding Co., Ltd. /Investment or joint venture in agriculture-related businesses
Feb 23, 2026 – Present	Chairman of the Risk Management and Sustainability Development Committee	NTF Intergroup (Thailand) PCL / Fruit Export
Mar 18, 2025 – Present	Independent Director and Audit Committee Member	NTF Intergroup (Thailand) PCL / Fruit Export
Aug 2022 – Present	Managing Director	Mega Energy Solution Co., Ltd. / Energy
Aug 2022 – Present	Managing Director	MSW Energy Co., Ltd. / Energy
Jan 2024 – Feb 2025	Executive Director	Sevensun 2514 Co., Ltd. / Energy
Oct 2019 – Nov 2021	President	International Engineering PCL / Energy



Other Information

- **Holding directorship/executive positions in other businesses that may cause conflicts of interest :** None
- **Having interests in the Company/legal entities that may have conflicts (at present or in the past 2 years) :**
 - Being a director participating in management, employee, staff, or consultant receiving a regular salary : No
 - Being a professional service provider (e.g., auditor, legal advisor) : No
 - Significant business relationship that may affect independence : None
- **Record of legal offenses in the past 10 years :** None
- **Family relationship between executives and the Company :** None
- **Shareholding proportion in the Company of March 16, 2026 :** 0.53% (Spouse/Minor children : None)
- **Date of appointment as a director :** March 18, 2025 (Serving until April 28, 2026, for a period of 1 year and 1 month)
- **Meeting attendance in 2025:**

Committee	Attendance Rate	Attendance Rate
2025 Annual General Meeting (AGM)	0 / 1 (0%)	Did not attend due to personal engagement
Board of Directors	7 / 7 (100%)	-
Audit Committee	5 / 5 (100%)	-
Risk Management and Sustainability Development Committee	-	The committee was newly appointed on February 23, 2026, so no meetings were held in 2025

Miss Ruethairat Thongcharoen

Proposed Position: Director



Age: 42 years

Educational Qualifications

Degree	Field of Study	Institution
Master's Degree	Finance and Banking	Ramkhamhaeng University
Bachelor's Degree	Accounting	Dhurakij Pundit University

Training from the Thai Institute of Directors (IOD)

- Company Secretary Program (CSP) Class 164/2025
- Director Accreditation Program (DAP) Class 208/2023

Directorship and Executive Positions

- A. Listed Companies (Currently holding 1 position):

Period	Company	Position	Industry
2025 – Present	NTF Intergroup (Thailand) Public Company Limited	- Director - Executive Director - Chief Financial Officer	Fruit Export

- B. Non-Listed Companies/Businesses (Currently holding 2 positions):

Period	Company	Position	Industry
2026 – Present	Saksiam Inter Fruits Co., Ltd.	Director	Procurement and distribution of agricultural products



Period	Company	Position	Industry
2026 – Present	NTF Holding Co., Ltd.	Director	Investment or joint venture in agriculture-related businesses

Work Experience

Period	Position	Company/Industry
Mar 5, 2026 – Present	Director	Saksiam Inter Fruits Co., Ltd. / Procurement and distribution of agricultural products
Feb 23, 2026 – Present	Risk Management and Sustainability Development Committee Member Independent Director and Audit	NTF Intergroup (Thailand) PCL / Fruit Export
Jan 23, 2026 – Present	Director	NTF Holding Co., Ltd. / Investment or joint venture in agriculture-related businesses
Mar 18, 2025 – Present	Director, Executive Director, and Chief Financial Officer	NTF Intergroup (Thailand) PCL / Fruit Export
Dec 8, 2023 – Mar 13, 2024	Director	NTF Intergroup (Thailand) Co., Ltd. / Fruit Export
Nov 1, 2023 – Dec 8, 2023	Chief Financial Officer	NTF Intergroup (Thailand) Co., Ltd. / Fruit Export
Mar 2023 – Oct 2023	Chief Financial Officer	TC Renewable Energy Co., Ltd. / Alternative Energy
Feb 2022 – Feb 2023	Chief Financial Officer	One-to-One Contacts PCL / Customer Contact Center Service
Feb 2020 – Jan 2022	Chief Financial Officer	Frontline Engineering Co., Ltd. / Import and distribution of water pumps

**Other Information**

- **Holding directorship/executive positions in other businesses that may cause conflicts of interest :** None
- **Having interests in the Company/legal entities that may have conflicts (at present or in the past 2 years):**
 - Being a director participating in management, employee, staff, or consultant receiving a regular salary : Yes
 - Being a professional service provider (e.g., auditor, legal advisor) : No
 - Significant business relationship that may affect independence : None
- **Record of legal offenses in the past 10 years :** None
- **Family relationship between executives and the Company :** None
- **Shareholding proportion in the Company (as of March 16, 2026) :** 0.25% (Spouse/Minor children : None)
- **Date of appointment as a director :** March 18, 2025 (Serving until April 28, 2026, for a period of 1 year and 1 month)
- **Meeting attendance in 2025:**

Committee	Attendance Rate	Attendance Rate
2025 Annual General Meeting (AGM)	1 / 1 (1000%)	Did not attend due to personal engagement
Board of Directors	7 / 7 (100%)	-
Audit Committee	5 / 5 (100%)	-
Executive Committee	13 / 13 (100%)	-
Risk Management and Sustainability Development Committee	-	The committee was newly appointed on February 23, 2026, so no meetings were held in 2025

Mr. Pranai Rueangprat

Proposed Position: Executive Director



Age: 32 years

Educational Qualifications

Degree	Field of Study	Institution
Bachelor's Degree	Management Technology	King Mongkut's Institute of Technology, Ladkrabang
Bachelor's Degree	Accounting	Sripatum University

Training from the Thai Institute of Directors (IOD)

- Director Accreditation Program (DAP) Class 242/2026 (Currently in training)

Directorship and Executive Positions

- A. Listed Companies (Currently holding 1 position):

Period	Company	Position	Industry
2025 – Present	NTF Intergroup (Thailand) Public Company Limited	- Executive Director - Senior Finance Manager	Fruit Export

- B. Non-Listed Companies/Businesses (Currently holding 1 position):

Period	Company	Position	Industry
2026 – Present	NTF Durian Thai Co., Ltd.	Directo	Wholesale and retail of fruits and vegetables

Work Experience

Period	Position	Company/ndustry
Mar 5, 2026 – Present	Director	NTF Durian Thai Co., Ltd. / Wholesale and retail of fruits and vegetables
Jan 19, 2026 – Present	Executive Director	NTF Intergroup (Thailand) PCL / Fruit Export
Mar 28, 2025 – Present	Senior Finance Manager	NTF Intergroup (Thailand) PCL / Fruit Export
Nov 2023 – Mar 28, 2025	Finance Manager	NTF Intergroup (Thailand) Co., Ltd. / Fruit Export
2022 - 2023	Head of Finance	TC Renewable Energy Co., Ltd. / Alternative Energy
2020 - 2022	Head of Accounting and Finance	CISSA Group Co., Ltd. / Real Estate

Other Information

- Holding directorship/executive positions in other businesses that may cause conflicts of interest : None
- Having interests in the Company/legal entities that may have conflicts (at present or in the past 2 years) :
 - Being a director participating in management, employee, staff, or consultant receiving a regular salary : Yes
 - Being a professional service provider : No
 - Significant business relationship that may affect independence : None



- Record of legal offenses in the past 10 years : None
- Family relationship between executives and the Company : None
- Shareholding proportion in the Company of March 16, 2026 : 0.00% (Spouse/Minor children : None)
- Date of appointment as a director : Pending approval at the 2026 Annual General Meeting of Shareholders
- Meeting attendance in 2025 :

Committee	Attendance Rate	Attendance Rate
Executive Committee	13 / 13 (100%)	-

Definition and Qualifications of Independent Directors

An Independent Director means a director who can express opinions and perform duties independently, including possessing the qualifications specified by the Company and in accordance with the regulations of the Capital Market Supervisory Board and/or the Securities and Exchange Commission as follows:

1. Independent directors must possess independence qualifications as prescribed by the Capital Market Supervisory Board, and in accordance with the same guidelines as the qualifications of the Audit Committee, according to the notification of the Capital Market Supervisory Board and/or the notification of the Stock Exchange of Thailand regarding the qualifications and scope of work of the Independent Committee and the Audit Committee. They must be able to protect the interests of all shareholders equally and prevent conflicts of interest. Additionally, they must be able to attend the Board of Directors' meetings and express opinions independently. The qualifications prescribed by the Capital Market Supervisory Board are as follows:
 2. Holding shares not exceeding 1% of the total number of shares with voting rights of the Company, its parent company, subsidiary, associate Company, major shareholder, or controlling person of the Company. This includes shares held by related persons of such independent director.
 3. Neither being nor having been an executive director, employee, staff member, advisor who receives a regular salary, or controlling person of the Company, its parent company, subsidiary, associate Company, same-level subsidiary, major shareholder, or controlling person of the Company. An exception is made if they have been free of such characteristics for at least 2 years before the date of appointment. However, such prohibited characteristics shall not include the case where an independent director was a government official or an advisor to a government agency that is a major shareholder or controlling person of the Company.
 4. Not having a blood relationship or legally registered relationship as father, mother, spouse, sibling, or child, including the spouse of the child, of other directors, executives, major shareholders, controlling persons, or persons to be nominated as directors, executives, or controlling persons of the Company or its subsidiary.
 5. Neither having nor having had a business relationship with the Company, its parent company, subsidiary, associate Company, major shareholder, or controlling person in a manner that may interfere with their independent judgment. They must also neither be nor have been a significant shareholder or controlling person of any individual having a business relationship with the Company, its parent company, subsidiary, associate Company, major shareholder, or controlling person of the Company, unless they have been free from such characteristics for not less than two years before the date of appointment.

6. The business relationship under the above paragraph includes normal business transactions for business operations, the rental or lease of immovable property, transactions relating to assets or services, or the giving or receiving of financial assistance through borrowing or lending, guarantees, providing assets as collateral, and any other similar actions. These actions result in the Company or its counterparty having an obligation to repay the other party in an amount equal to 3% or more of the Company's net tangible assets or 20 million baht or more, whichever is lower. The calculation of such debt obligations shall follow the method for calculating the value of connected transactions under the Notification of the Capital Market Supervisory Board regarding rules on connected transactions, mutatis mutandis. However, the consideration of such debt obligations shall include debts incurred within the one year preceding the establishment of a business relationship with the same person.
7. Neither being nor having been an auditor of the Company, its parent company, subsidiary, associate Company, major shareholder, or controlling person of the Company. They must also not be a significant shareholder, controlling person, or partner of an audit firm that employs auditors of the Company, its parent company, subsidiary, associate Company, major shareholder, or controlling person of the Company, unless they have been free from such characteristics for not less than two years before the date of appointment.
8. Neither being nor having been a provider of any professional services, including serving as a legal advisor or financial advisor, who receives service fees exceeding 2 million baht per year from the Company, its parent company, subsidiary, associate Company, major shareholder, or controlling person of the Company. They must also not be a significant shareholder, controlling person, or partner of such professional service providers, unless they have been free of such characteristics for at least 2 years before the date of appointment.
9. Not being a director appointed as a representative of the Company's directors, a major shareholder, or a shareholder who is related to the Company's major shareholder.
10. Not operating any business of the same nature as and in significant competition with the business of the Company or its subsidiary. They must also not be a significant partner in a partnership, or an executive director, employee, staff member, advisor who receives a regular salary, or hold shares exceeding 1% of the total number of shares with voting rights of any other company operating a business of the same nature as and in significant competition with the business of the Company or its subsidiary.
11. Not having any other characteristics that make them incapable of expressing independent opinions regarding the Company's business operations.

After being appointed as an independent director with characteristics complying with items 1–11, the independent director may be assigned by the Board of Directors to make decisions regarding the business operations of the Company, its subsidiary, associate Company, major shareholder, or controlling person, provided that such decisions are made as a collective decision.

Articles of Association of the Company relating to the shareholders' meeting

Shareholders' Meeting, Proxy for Attending the Shareholders' Meeting, and Voting Rights

Article 34 The Board of Directors must hold an annual general meeting of shareholders within four (4) months from the end of the company's fiscal year. Such a meeting is called an "Annual General Meeting".

Shareholders' meetings other than the one specified in the first paragraph shall be called an "Extraordinary General Meeting", whereby the Board of Directors may call an extraordinary general meeting of shareholders at any time as it deems appropriate.

One or more shareholders holding shares collectively not less than ten (10) percent of the total number of shares sold may subscribe their names in a written request directing the Board of Directors to call an extraordinary general meeting at any time, but the subjects and reasons for calling such a meeting must be clearly stated in the said request. In such a case, the Board of Directors must hold the meeting within forty-five (45) days of receiving the shareholders' written request.

If the Board of Directors fails to hold the meeting within the specified period under paragraph three, the shareholders who subscribe to their names or other shareholders holding the required aggregate number of shares may call the meeting themselves within forty-five (45) days from the expiration of the period under paragraph three. In such a case, it shall be deemed a shareholders' meeting called by the Board of Directors, and the Company must be responsible for the necessary expenses incurred in organizing the meeting and for providing reasonable facilitation.

In the case where it appears that any shareholders' meeting called by the shareholders under paragraph four does not constitute a quorum as prescribed in these Articles of Association, the shareholders under paragraph four must be jointly responsible for reimbursing the Company for the expenses incurred in arranging that meeting.

Article 35 In calling a shareholders' meeting, the Board of Directors shall prepare a notice of the meeting specifying the place, date, time, meeting agenda, and matters to be proposed to the meeting with reasonable details, clearly indicating whether it is a matter proposed for information, for approval, or for consideration, as the case may be, together with the Board of Directors' opinions on such matters, the notice shall be delivered to the shareholders and the Registrar under the law on public limited companies not less than seven (7) days before the meeting date. The notice of the meeting shall be published in a newspaper or via electronic media in accordance with the conditions, criteria, or methods prescribed by the relevant laws, announcements, or the Registrar for not less than three (3) consecutive days before the meeting date.

The shareholders' meeting shall be held in the province where the Company's head office is located, or a nearby province as determined by the Board of Directors, or the shareholders' meeting may be conducted via electronic media as the Board of Directors deems appropriate.

In the case of a shareholders' meeting conducted via electronic media, it shall be carried out in accordance with the relevant criteria, methods, regulations, and/or any orders effective on the date of that shareholders' meeting.

Article 36 A shareholder may appoint another person as a proxy to attend and vote at a shareholders' meeting on their behalf by making a written proxy form in the format prescribed by law, and the proxy must submit the proxy form to the Chairman of the Board or a person designated by the Chairman at the meeting venue before the proxy attends the meeting.

The proxy appointment under paragraph one may be carried out by electronic means, provided that a secure and reliable method is used to ensure that the proxy appointment is executed by the shareholder, subject to the criteria prescribed by the Registrar.

Article 37 In a shareholders' meeting, there must be shareholders and proxies from shareholders (if any) attending the meeting numbering not less than twenty-five (25) persons or not less than one-half (1/2) of the total number of shareholders, and they must collectively hold not less than one-third (1/3) of the total number of shares sold, to constitute a quorum.

If one (1) hour has passed from the time scheduled for any shareholders' meeting and the number of shareholders attending the meeting does not constitute a quorum as prescribed in paragraph one, if such shareholders' meeting was called at the request of the shareholders, the meeting shall be suspended. If such a shareholders' meeting was not called at the request of the shareholders, a new meeting shall be called, and the notice of the meeting shall be sent to the shareholders not less than seven (7) days before the meeting date. In this subsequent meeting, a quorum is not required.

Article 38 The Chairman of the Board shall preside as the Chairman of the shareholders' meeting. If the Chairman is not present at the meeting or is unable to perform their duties, the Vice Chairman shall act as the Chairman. If there is no Vice Chairman, or if there is one but they are not present or unable to perform their duties, the shareholders attending the meeting shall elect one of the attending shareholders to serve as the Chairman of that meeting.

The Chairman of the shareholders' meeting has the duty to control the meeting in accordance with the law and the Company's Articles of Association relating to meetings, and to conduct the meeting according to the order of the agenda specified in the meeting notice, unless the meeting resolves to change the order of the agenda with a vote of not less than 2/3 of the number of shareholders attending the meeting.

Article 39 For voting in a shareholders' meeting, it shall be deemed that one (1) share has one (1) vote.

If any shareholder has a special interest in any matter, that shareholder shall not have the right to vote on such matter, except for voting in the election of directors, where they may vote without prohibition.

Article 40 A resolution of the shareholders' meeting shall require the following votes:

(1) In a normal case, it shall require the majority vote of the shareholders who attend the meeting and cast their votes. If there is a tie vote, the meeting chairman shall have a casting vote.

(2) In the following cases, it shall require a vote of not less than three-quarters (3/4) of the total number of votes of the shareholders attending the meeting and having the right to vote:

(a) The sale or transfer of the whole or a substantial part of the Company's business to another person;

(b) The purchase or acceptance of transfer of the business of a private company or another public company to the Company;

(c) The making, amendment, or termination of any contract relating to the leasing out of the whole or a substantial part of the Company's business, the assignment to any other person to manage the business of the Company, or the amalgamation of the enterprise with other persons to share profit and loss;

(d) The amendment of the Memorandum of Association or the Articles of Association of the Company;

(e) The increase or reduction of the Company's registered capital;

(f) The issuance of debentures of the Company and other securities under the law on securities and exchange;

(g) The amalgamation of the Company with another company;

(h) The dissolution of the Company.

Article 41 The businesses that the Annual General Meeting of Shareholders should call to consider are as follows:

(1) To acknowledge the annual report of the Board of Directors showing the Company's performance in the past year;

(2) To consider and approve the balance sheet and profit and loss statement as of the end of the Company's fiscal year;

(3) To consider and approve the allocation of profits and dividend payment;

(4) To consider and elect new directors to replace those retiring by rotation;

(5) To consider and determine the directors' remuneration;

(6) To consider and appoint an auditor and determine the audit fee; and (7) Other businesses.

Identity verification documents and registration methods for attending the shareholders' meeting via electronic media (E-AGM)

According to the policy of the Board of Governors of the Stock Exchange of Thailand regarding Best Practices for Shareholders' Meetings of Listed Companies dated February 19, 1999, which aims to provide listed companies with good practice guidelines to build confidence among shareholders, investors, and all related parties, and to ensure that shareholders' meetings of listed companies are transparent, fair, and beneficial to shareholders, the Company deems it appropriate to specify the examination of documents or evidence showing the status of a shareholder or a representative of a shareholder entitled to attend the meeting, for shareholders to observe. However, since some shareholders may not yet be familiar with the practices applied at shareholders' meetings, the Company reserves the right to waive the requirement to submit documents or evidence showing the status of a shareholder or a representative of a shareholder entitled to attend the meeting for each individual, as the Company deems appropriate.

This year, the Company has determined to hold the Annual General Meeting of Shareholders via electronic media (E-AGM) as the sole format. The Company has assigned Online Asset Co., Ltd. (via the IR Plus AGM system) as the meeting service provider. This provider has been certified to the Ministry of Digital Economy and Society's security standards for electronic meetings, issued by the Electronic Transactions Development Agency (ETDA), and to ISO27001, and fully comply with relevant laws regarding electronic meetings.

In the case that the shareholder wishes to attend the E-AGM in person

1. Natural Persons

1.1. Shareholders of Thai Nationality

- (1) A copy of a valid document issued by a government agency, such as an identity card, civil servant identity card, or driver's license of the shareholder, with a certified true copy signature. If there is a change of name-surname, supporting evidence must be submitted as well.

1.2. Shareholders of Non-Thai Nationality

- (1) A copy of a valid original passport of the shareholder, with a certified true copy signature.

2. Juristic Persons by a Juristic Person Representative (Authorized Director)

2.1. Juristic Persons Registered in Thailand

- (1) A copy of the juristic person registration certificate (issued within 1 year), certified as a true copy by the juristic person representative (authorized director) attending the meeting, affixed with the juristic person's seal (if any). Furthermore, a copy of a valid identity card, a civil servant identity card, or an original passport of the authorized director who is authorized to bind the juristic person, with a certified true copy signature.

2.2. Juristic Persons Registered in a Foreign Country

- (1) A copy of the juristic person certificate issued by a competent government agency of the country where the juristic person is located (issued within 1 year), and the authorized person to bind the juristic person must sign to certify its correctness, affixed with the juristic person's seal (if any). Furthermore, a copy of a valid identity card, a civil servant identity card, or a passport of the authorized person to bind the juristic person, with a certified true copy of the authorized person's signature.
- (2) In the case that any document is not originally in English, an English translation must be prepared and attached, and the authorized person to bind the juristic person must sign to certify the correctness of the translation, affixed with the juristic person's seal (if any).

In the case that the shareholder wishes to appoint a proxy to attend the E-AGM

Please submit the original proxy form or an electronic document format, along with the supporting documents specified below, to the Company by April 24, 2025, at 1:00 p.m. at the following addresses:

- **Email Channel:** comsec@ntfintergroup.com
- **Postal Channel:** Company Secretary Department, NTF Intergroup (Thailand) Public Company Limited, No. 195 One Bangkok Tower 4, 12th Floor, Room 1211-1213, Witthayu Road, Lumpini Subdistrict, Pathum Wan District, Bangkok 10330

1. If the proxy grantor is a Natural Person

1.1. Thai Nationality Shareholder:

- (1) A proxy form (Form A or Form B) was attached to the meeting invitation, completely and correctly filled out and signed by the proxy grantor and the proxy.

- (2) A copy of a valid identity card, civil servant identity card, or state enterprise employee identity card of the proxy grantor, with a certified true copy signature by the proxy grantor.
- (3) A copy of a valid identity card, civil servant identity card, state enterprise employee identity card, or a copy of a passport (if the proxy is a foreigner) of the proxy, with a certified true copy signature by the proxy.

1.2. Non-Thai Nationality Shareholder

- (1) A proxy form (Form A or Form B) was attached to the meeting invitation, completely and correctly filled out and signed by the proxy grantor and the proxy.
- (2) A copy of a valid passport of the shareholder (proxy grantor), with a certified true copy signature by the proxy grantor. Also, a copy of a valid identity card, civil servant identity card, or state enterprise employee identity card (if the proxy is of Thai nationality), or a copy of a passport (if the proxy is of non-Thai nationality) of the proxy, with a certified true copy signature by the proxy.

2. If the proxy grantor is a Juristic Person

2.1. Juristic Persons Registered in Thailand

- (1) A proxy form (Form A, Form B, or Form C for Custodian) was attached to the meeting invitation, completely and correctly filled out and signed by the proxy grantor and the proxy.
- (2) A copy of the juristic person certificate issued within 1 year by the Department of Business Development, Ministry of Commerce, certified as a true copy by the authorized director to bind the juristic person according to the certificate, affixed with the juristic person's seal (if any), and signed to certify a true copy by such authorized person.
- (3) A copy of a valid identity card, a civil servant identity card, or a passport (if the proxy is a non-Thai national) of the authorized director to bind the juristic person, as per the certificate in the proxy form, signed to certify a true copy by such authorized signatory. Also, a copy of a valid identity card, a civil servant identity card, or a passport (if the proxy is a non-Thai national), signed by the proxy to certify that it is a true copy.

2.2. Juristic Persons Registered in a Foreign Country:

- (1) A proxy form (Form A, Form B, or Form C for Custodian) was attached to the meeting invitation, completely and correctly filled out and signed by the proxy grantor and the proxy.

- (2) A copy of the juristic person certificate issued by a competent government agency of the country where the juristic person is located, issued within 1 year, certified as a true copy by the authorized person to bind the juristic person, affixed with the juristic person's seal (if any). Attach a copy of a valid identity card, civil servant identity card, or passport of such authorized signatory, and a copy of a valid identity card, civil servant identity card (if the proxy is of Thai nationality), or passport (if the proxy is of non-Thai nationality), signed to certify a true copy by the proxy.
- (3) In the case that any document is not originally in English, an English translation must be prepared and attached, and the authorized person to bind the juristic person must sign to certify the correctness of the translation, affixed with the juristic person's seal (if any). For documents prepared abroad, the signature must be notarized by a notary public.

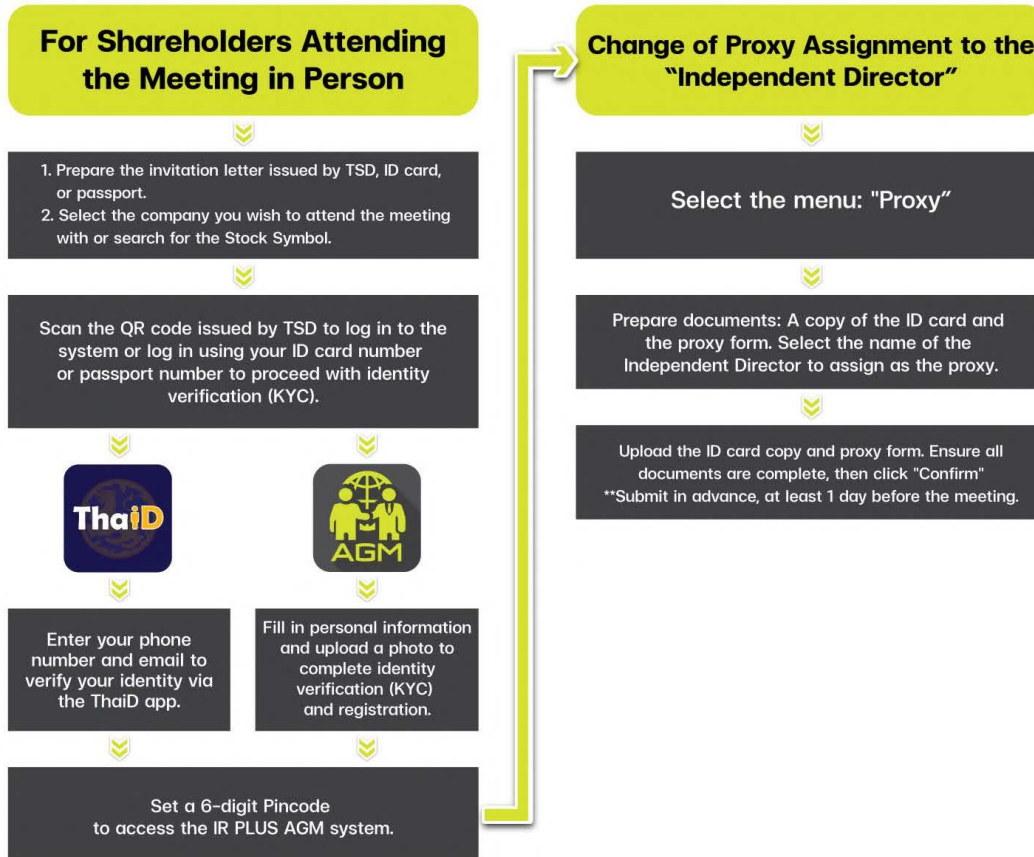
2.3. Appointing an Independent Director as a Proxy

- (1) A proxy form (Form A or Form B) was attached to the meeting invitation, selecting to appoint one of the Company's Independent Directors as a proxy by checking the mark in front of the name of the Independent Director as specified in the proxy form (choose only one), completely and correctly filled out and signed by the proxy grantor.
- (2) If the proxy grantor is a natural person, attach copies of government-issued documents for the proxy grantor and the proxy, such as an identity card, a civil servant identity card, a driver's license, or a passport. If there is a change of name-surname, supporting evidence must be submitted as well. Both the proxy grantor and the proxy must certify these documents as true copies.
- (3) If the proxy grantor is a juristic person, the following documents must be used:
 - a. A copy of the juristic person registration certificate (issued within 1 year), certified as a true copy by the authorized person acting on behalf of the juristic person, and a power of attorney (if any). These documents must contain a statement showing that the person signing as the proxy grantor in the proxy form is authorized to act on behalf of the juristic person who is the shareholder.
 - b. A copy of a government-issued document of the proxy grantor, such as an identity card, a civil servant identity card, a driver's license, or a passport. If there is a change of name-surname, supporting evidence must be submitted as well. The proxy grantor must certify these documents as true copies.
 - c. A copy of a government-issued proxy document, such as an identity card, a civil servant identity card, a driver's license, or a passport. If there is a change of name-surname, supporting evidence must be submitted as well. The proxy grantor must certify these documents as true copies.

Shareholders attending the meeting via electronic media and wishing to appoint an Independent Director or another person as a proxy can submit documents via electronic channels as detailed on the next page.



Steps for Shareholders / Proxy Holders to Verify Identity (KYC) through the IR PLUS AGM System



On the meeting day, shareholders/proxy holders log in to the IR PLUS AGM system and enter the 6-digit Pincode to register for the meeting.

Download the Application IR PLUS AGM iOS system ver. 15 or higher

Download the Application IR PLUS AGM Android system ver. 9 or higher

User Manual IR PLUS AGM system TH and ENG

Meeting on Web App "webagm.irplus.in.th"

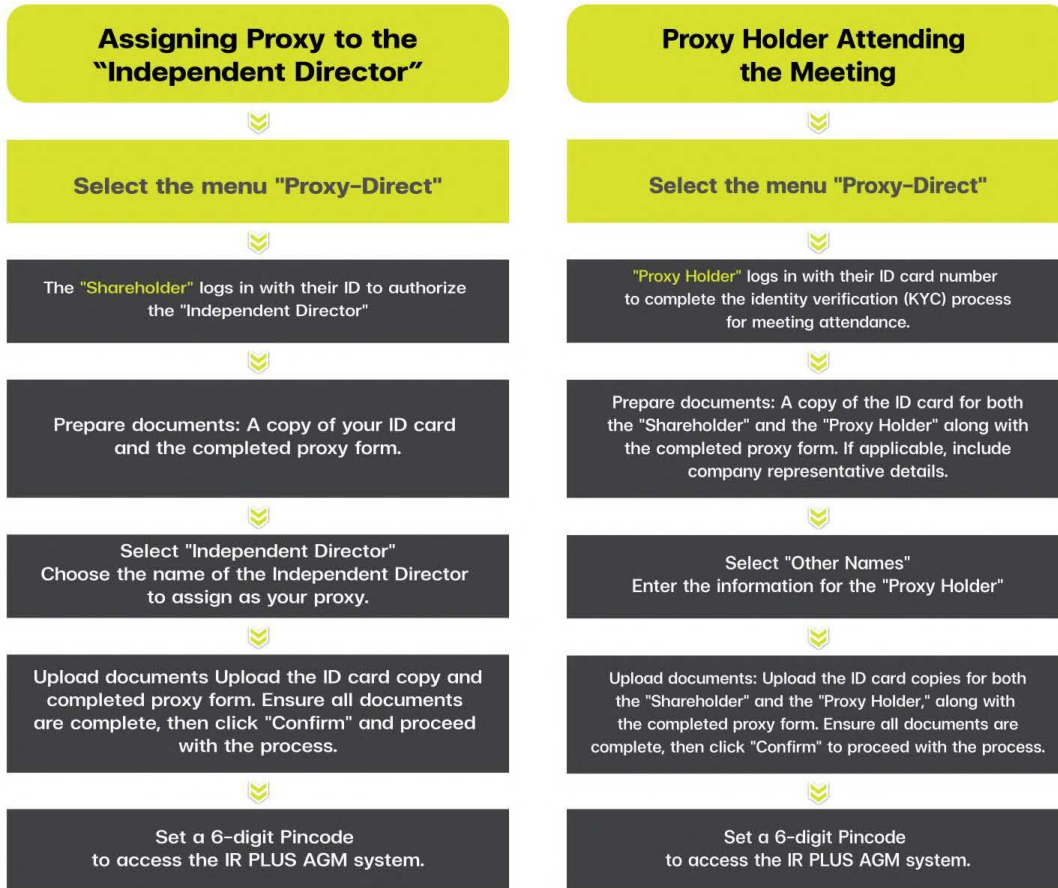
Contact Us Add us on Line

@irplusagm

Call center : 02-023-8800 ext 2
e-mail : irplus.agm@irplus.in.th



Steps for Shareholders / Proxy Holders to Verify Identity (KYC) through the IR PLUS AGM System



On the meeting day, shareholders/proxy holders log in to the IR PLUS AGM system and enter the 6-digit Pincode to register for the meeting.

Download the Application IR PLUS AGM iOS system ver. 15 or higher	Download the Application IR PLUS AGM Android system ver. 9 or higher	User Manual IR PLUS AGM system TH and ENG	Meeting on Web App "webagm.irplus.in.th"

Contact Us Add us on Line @irplusagm

Call center : 02-023-8800 ext 2
e-mail : irplus.agm@irplus.in.th

Note : The system for notifying the intention to attend the meeting will be operational from April 13, 2026, to April 28, 2026, or until the meeting is completed (the system does not accept data on Saturdays, Sundays, and public holidays).

Attending the Meeting via Electronic Media (E-AGM)

1. The right to attend the meeting and vote via Mobile or Web Application is a personal right of the shareholder and proxy. Therefore, a single Username cannot be used to log in to the IR Plus AGM system and attend the meeting simultaneously on multiple devices. Shareholders or proxies must use their Username and Pin Code to attend the meeting in person only.
2. If multiple shareholders authorize a proxy, the proxy can attend the meeting on behalf of all shareholders at once on 1 device.
3. When the meeting starts, shareholders or proxies can vote in advance via the Mobile or Web Application for each agenda item or vote on each agenda item under consideration. The system will consolidate the voting results for each agenda item when that agenda item is closed.
4. In calculating voting results, the system will deduct disapproval or abstain votes from the total votes of shareholders attending the meeting or shareholders with voting rights, as the case may be, and the remainder will be considered approve votes. Except for the following agenda items, which require votes of not less than 2/3 or 3/4, all votes will be counted on the vote base:
 - 4.1. Agenda item to consider and approve the directors' remuneration for the year 2026.
 - 4.2. Agenda item to consider and approve the directors' remuneration for the year 2025.
5. If a shareholder or proxy logs out of the system before voting on any agenda item closes, that person will not be counted as part of the quorum for that agenda item, and their vote will not be counted either. However, the Company does not deprive the shareholder or proxy of the right to log in to return to the meeting and vote on subsequent agenda items still under consideration by the meeting.
6. If an attendee encounters any malfunction or problem using the E-AGM system, you can contact IR PLUS at the phone number specified in the user manual sent to you, or call the Call Center: 02-023-8800, press 2, or email irplus.agm@irplus.in.th , or Line OA channel: @irplusagm.

Asking Questions and Expressing Opinions

1. The meeting will be broadcast live via Mobile or Web Application only. Therefore, to ensure the meeting proceeds smoothly, if a shareholder or proxy has any questions or wishes to express an opinion on any agenda item, they can select the question mark menu to enter the question or opinion into the system. The system will arrange them in chronological order of requests. Questions or opinions must relate only to the meeting agenda.

2. During the meeting, if any shareholder or proxy disrupts the meeting or causes trouble for other attendees, the Company reserves the right to suspend such actions.

Specific Proxy Scenarios (In case the shareholder wishes to appoint an independent director as a proxy)

for shareholders who are inconvenienced by the requirement to notify their intention to attend the E-AGM via the specified website channel or QR Code, and who cannot attend the E-AGM in person, or cannot appoint another proxy to attend the E-AGM, if a shareholder wishes to appoint an independent director as a proxy, please send a proxy form as shown in Enclosure 6, specifying the proxy as one of the independent directors designated by the Company, along with supporting documents, to the Company by April 24, 2026, via the following channels:

- **Email Channel:** comsec@ntfintergroup.com
- **Postal Channel:**

Company Secretary Department,

NTF Intergroup (Thailand) Public Company Limited,

No. 195 One Bangkok Tower 4, 12th Floor, Room 1211-1213, Witthayu Road,

Lumphini Subdistrict, Pathum Wan District, Bangkok 10330

Note: If the shareholder specifies the voting for each agenda item, the independent director will vote as specified in the proxy form. For voting on each agenda item, the shareholder may vote to approve, disapprove, or abstain only, and cannot split the vote (except for voting by a Custodian).

In case the shareholder is a foreign investor and appoints a Custodian in Thailand.

please submit the following information:

1. Proxy Form C (attached with the meeting invitation), completely and correctly filled out, signed by the proxy grantor and proxy, and affixed with a 20-baht duty stamp.
2. Juristic person registration certificate of the Custodian, signed to certify a true copy by the authorized signatory acting on behalf of the Custodian juristic person or the authorized representative, affixed with the juristic person's seal (if any).
3. The power of attorney from the shareholder to the Custodian to proceed with signing the proxy form on their behalf.

4. A confirmation letter stating that the person signing the proxy form on behalf is authorized to operate a Custodian business.
5. A copy of a valid identity card, civil servant identity card, or passport (in case of a foreigner) of the proxy, signed to certify a true copy.

Submit the information by April 28, 2026, at 1:00 p.m. via the following channels:

- **Email Channel:** comsec@ntfintergroup.com

- **Postal Channel:**

Company Secretary Department,

NTF Intergroup (Thailand) Public Company Limited,

No. 195 One Bangkok Tower 4, 12th Floor, Room 1211-1213, Witthayu Road,

Lumphini Subdistrict, Pathum Wan District, Bangkok 10330

*** This E-AGM will be held via electronic media only, the Company kindly request cooperation from shareholders not to travel to the Company. ***



Duty Stamp
20 Baht

Proxy Form A (General Form)

Written at: _____

Date: _____ Month: _____ Year: _____

(1) I/We _____ Nationality: _____
Residing at No. _____ Road: _____ Subdistrict: _____
District: _____ Province: _____ Postal Code: _____

(2) Being a shareholder of NTF Intergroup (Thailand) Public Company Limited

Holding the total amount of _____ shares and having the right to vote equal to _____ votes
as follows:

- Ordinary share _____ shares, having the right to vote equal to _____ votes
- Preference share _____ shares, having the right to vote equal to _____ votes

(3) Hereby appoint:

(1) Name: _____ Age: _____ years
Residing at No. _____ Road: _____ Tambol/Khwaeng: _____
Amphur/Khet: _____ Province: _____ Postal Code : _____ ; or

(2) Name: _____ Age: _____ years
Residing at No. _____ Road: _____ Tambol/Khwaeng: _____
Amphur/Khet: _____ Province: _____ Postal Code : _____ ; or

(3) Name: _____ Age: _____ years
Residing at No. _____ Road: _____ Tambol/Khwaeng: _____
Amphur/Khet: _____ Province: _____ Postal Code : _____ ; or

(4) Mr. Sumek Chantrasuriyarat, Independent Director, Age 63 years, Residing at No. 95/11 Golden Lanna Village, Soi Ramkhamhaeng 92, Saphan Sung District, Bangkok 10240; or

(5) Mr. Apichet Paiboonpan, Independent Director, Age 56 years, Residing at No. 284/1 Soi Lat Phrao 107 (Dee Somchok), Khlong Chan Subdistrict, Bang Kapi District, Bangkok 10240

Anyone of these Independent Director to be my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders on April 28, 2026, at 1:00 p.m. via electronic media (E-AGM), or at any adjournment thereof to any other date, time, and venue.



Any act performed by the proxy in this meeting shall be deemed to be the actions performed by myself/ourselves in all respects.

Signed _____ Grantor Signed _____ Proxy
(_____) (_____)

Signed _____ Proxy Signed _____ Proxy
(_____) (_____)

Remarks:

1. The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and cannot split the number of shares among multiple proxies for splitting votes.
2. The shareholder must appoint a proxy equal to the number of shares held and cannot appoint a proxy for only a portion of the shares held.



Duty Stamp
20 Baht

Proxy Form B (Specific Details Form)

Written at: _____

Date: _____ Month: _____ Year: _____

(1) I/We _____ Nationality: _____
Residing at No. _____ Road: _____ Subdistrict: _____
District: _____ Province: _____ Postal Code: _____

(2) Being a shareholder of NTF Intergroup (Thailand) Public Company Limited

Holding the total amount of _____ shares and having the right to vote equal to _____ votes
as follows:

- Ordinary share _____ shares, having the right to vote equal to _____ votes
- Preference share _____ shares, having the right to vote equal to _____ votes

(3) Hereby appoint:

(1) Name: _____ Age: _____ years
Residing at No. _____ Road: _____ Tambol/Khwaeng: _____
Amphur/Khet: _____ Province: _____ Postal Code : _____ ; or

(2) Name: _____ Age: _____ years
Residing at No. _____ Road: _____ Tambol/Khwaeng: _____
Amphur/Khet: _____ Province: _____ Postal Code : _____ ; or

(3) Name: _____ Age: _____ years
Residing at No. _____ Road: _____ Tambol/Khwaeng: _____
Amphur/Khet: _____ Province: _____ Postal Code : _____ ; or

(4) Mr. Sumek Chantrasuriyarat, Independent Director, Age 63 years, Residing at No. 95/11 Golden Lanna Village, Soi Ramkhamhaeng 92, Saphan Sung District, Bangkok 10240; or

(5) Mr. Apichet Paiboonpan, Independent Director, Age 56 years, Residing at No. 284/1 Soi Lat Phrao 107 (Dee Somchok), Khlong Chan Subdistrict, Bang Kapi District, Bangkok 10240

Anyone of these Independent Director to be my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders on April 28, 2026, at 1:00 p.m. via electronic media (E-AGM), or at any adjournment thereof to any other date, time, and venue.



(6) I/We hereby authorize the proxy to vote on my/our behalf at this meeting as follows:

Agenda 1 To consider and acknowledge the report on the Company's operating results for the year 2025.

-This agenda is for acknowledgment; therefore, there is no voting.-

Agenda 2 To acknowledge the insignificant change in the objective of utilizing the capital increase from IPO by reallocating the investment budget or expenses among the items already disclosed in the registration statement.

-This agenda is for acknowledgment; therefore, there is no voting.-

Agenda 3 To consider and approve the Company's consolidated financial statements for the year ended December 31, 2025

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

Agenda 4 To consider and approve the allocation of profit as legal reserve and the annual dividend payment for the year 2026

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

Agenda 5 To consider and approve the appointment of directors replacing those who retire by rotation, and new directors

Approve Disapprove Abstain

To elect directors individually as follows:

1. Mr. Apichet Paiboonpan

Approve Disapprove Abstain

2. Miss Ruethairat Thongcharoen

Approve Disapprove Abstain

3. Mr. Pranai Rueangprat

Approve Disapprove Abstain

Agenda 6 To consider and approve the determination of the directors' remuneration for the year 2026

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

Agenda 7 To consider and approve the directors' remuneration for the year 2025

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

Agenda 8 To consider and approve the appointment of the auditor for the year 2026 and the determination of the audit fee

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain



Agenda 9 To consider other matters (if any)

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve

Disapprove

Abstain

(7) Voting of the proxy in any agenda that is not as specified in this proxy form shall be considered invalid and not my/our voting as a shareholder.

(8) In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

Any act performed by the proxy in this meeting shall be deemed to be the actions performed by myself/ourselves in all respects.

Signed _____ Grantor Signed _____ Proxy
(_____) (_____)

Signed _____ Proxy Signed _____ Proxy
(_____) (_____)

Remarks:

1. The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and cannot split the number of shares among multiple proxies to split votes.
2. For the agenda to elect directors, the whole set of directors or each director can be elected.
3. If there are more agendas to be considered at the meeting than those specified above, the proxy grantor may specify additional details in the Attachment to Proxy Form B.



Attachment to Proxy Form B

The appointment of a proxy by the shareholder of NTF Intergroup (Thailand) Public Company Limited. At the 2026 Annual General Meeting of Shareholders on April 28, 2026, at 1:00 p.m. via electronic media (E-AGM), or at any adjournment thereof to any other date, time, and venue.

Agenda _____ Re: _____

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

Agenda _____ Re: _____

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

I/We hereby certify that the statements in this Attachment to Proxy Form are complete, true, and correct in all respects.

Signed _____ Grantor Signed _____ Proxy
(_____) (_____)

Signed _____ Proxy Signed _____ Proxy
(_____) (_____)

Duty Stamp
20 Baht



Attachment 6

Proxy Form C (For Foreign Investors Appointing a Custodian in Thailand)

(According to the Notification of the Department of Business Development Re:

Form of Proxy (No.5) B.E. 2550)

Written at: _____

Date: _____ Month: _____ Year: _____

(1) I/We _____ Nationality: _____

Residing at No. _____ Road: _____ Subdistrict: _____

District: _____ Province: _____ Postal Code: _____

(2) Being a shareholder of NTF Intergroup (Thailand) Public Company Limited

Holding the total amount of _____ shares and having the right to vote equal to _____ votes

as follows:

Ordinary share _____ shares, having the right to vote equal to _____ votes

Preference share _____ shares, having the right to vote equal to _____ votes

(3) Hereby appoint:

(1) Name: _____ Age: _____ years

Residing at No. _____ Road: _____ Tambol/Khwaeng: _____

Amphur/Khet: _____ Province: _____ Postal Code : _____ ; or

(2) Name: _____ Age: _____ years

Residing at No. _____ Road: _____ Tambol/Khwaeng: _____

Amphur/Khet: _____ Province: _____ Postal Code : _____ ; or

(3) Name: _____ Age: _____ years

Residing at No. _____ Road: _____ Tambol/Khwaeng: _____

Amphur/Khet: _____ Province: _____ Postal Code : _____ ; or

(4) Mr. Sumeek Chantrasuriyarat, Independent Director, Age 63 years, Residing at No. 95/11 Golden Lanna Village, Soi Ramkhamhaeng 92, Saphan Sung District, Bangkok 10240; or

(5) Mr. Apichet Paiboonpan, Independent Director, Age 56 years, Residing at No. 284/1 Soi Lat Phrao 107 (Dee Somchok), Khlong Chan Subdistrict, Bang Kapi District, Bangkok 10240

Anyone of these Independent Director to be my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders on April 28, 2026, at 1:00 p.m. via electronic media (E-AGM), or at any adjournment thereof to any other date, time, and venue.



(6) I/We hereby authorize the proxy to vote on my/our behalf at this meeting as follows:

Agenda 1 To consider and acknowledge the report on the Company's operating results for the year 2025.

-This agenda is for acknowledgment, therefore, there is no voting.-

Agenda 2 To acknowledge the insignificant change in the objective of utilizing the capital increase from IPO by reallocating the investment budget or expenses among the items already disclosed in the registration statement

- This agenda is for acknowledgment, therefore, there is no voting.-

Agenda 3 To consider and approve the Company's consolidated financial statements for the year ended December 31, 2025

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

Agenda 4 To consider and approve the allocation of profit as legal reserve and the annual dividend payment for the year 2026

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

Agenda 5 To consider and approve the appointment of directors replacing those who retire by rotation and new directors

Approve Disapprove Abstain



To elect directors individually as follows:

1. Mr. Apichet Paiboonpan

Approve Disapprove Abstain

2. Miss Ruethairat Thongcharoen

Approve Disapprove Abstain

3. Mr. Pranai Rueangprat

Approve Disapprove Abstain

Agenda 6 To consider and approve the determination of the directors' remuneration for the year 2026

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

Agenda 7 To consider and approve the directors' remuneration for the year 2025

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

Agenda 8 To consider and approve the appointment of the auditor for the year 2026 and the determination of the audit fee

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.



(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

Agenda 9 To consider other matters (if any)

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

(7) Voting of the proxy in any agenda that is not as specified in this proxy form shall be considered invalid and not my/our voting as a shareholder.

(8) In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

Any act performed by the proxy in this meeting shall be deemed to be the actions performed by myself/ourselves in all respects.

Signed _____ Grantor Signed _____ Proxy
(_____) (_____)

Signed _____ Proxy Signed _____ Proxy
(_____) (_____)

Remarks:

1. This Proxy Form C is used only by a shareholder whose name appears in the register as a foreign investor and who appoints a Custodian in Thailand as the share depository and keeper.
2. Evidence to be attached to the proxy form includes:
3. The power of attorney from the shareholder authorizing the Custodian to sign the proxy form on their behalf.



4. A letter confirming that the person signing the proxy form on behalf is authorized to operate a Custodian business.
5. The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and cannot split the number of shares among multiple proxies to split votes.
6. For the agenda to elect directors, the whole set of directors or each director can be elected.
7. If there are more agendas to be considered at the meeting than those specified above, the proxy grantor may specify additional details in the Attachment to Proxy Form C.



Attachment to Proxy Form C

The appointment of proxy by the shareholder of NTF Intergroup (Thailand) Public Company Limited, at the 2026 Annual General Meeting of Shareholders on April 28, 2026, at 1:00 p.m. via electronic media (E-AGM), or at any adjournment thereof to any other date, time, and venue.

Agenda _____ Re: _____

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

Agenda _____ Re: _____

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

I/We hereby certify that the statements in this Attachment to Proxy Form are complete, true, and correct in all respects.

Signed _____ Grantor Signed _____ Proxy
(_____) (_____)

Signed _____ Proxy Signed _____ Proxy
(_____) (_____)

List and details of independent directors nominated as proxies by shareholders



Mr. Sumek Chantrasuriyarat

Independent Director

Age: 61 years

Contact Address: 95/11 Golden Lanna Village, Soi Ramkhamhaeng 92, Saphan Sung District, Bangkok 10240

Interest in the Meeting Agenda: Has an interest in Agenda 6: To consider and approve the determination of the directors' remuneration for the year 2026, and Agenda 7: To consider and approve the directors' remuneration for the year 2025.

Special Interest in the Meeting: Has no special interest different from other directors, other than the meeting allowance allocated to all directors according to normal criteria.



Mr. Apichet Paiboonpan

Independent Director

Age: 54 years

Contact Address: 284/1 Soi Lat Phrao 107 (Dee Somchok), Khlong Chan Subdistrict, Bang Kapi District, Bangkok 10240

Interest in the Meeting Agenda: Has an interest in Agenda 6: To consider and approve the determination of the directors' remuneration for the year 2026, and Agenda 7: To consider and approve the directors' remuneration for the year 2025.

Special Interest in the Meeting: Has no special interest different from other directors, other than the meeting allowance allocated to all directors according to normal criteria.



Form for submitting questions in advance for the electronic meeting (E-AGM)

Date: _____ Month: _____ Year: _____

I/We _____ Nationality: _____ Residing at No. _____

Road: _____ Subdistrict: _____ District: _____

Province: _____ Postal Code: _____ E-mail: _____

Tel: _____ Shareholder Registration Number: _____

Being a shareholder of NTF Intergroup (Thailand) Public Company Limited Holding

the total amount of _____ shares

Information on conflict of interest (if any):

Questions:

1) _____

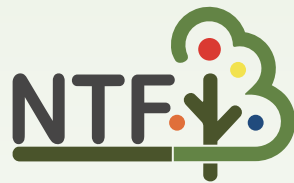
2) _____

Signed _____ Shareholder

(_____)

Remarks: Please submit the completed "Advance Question Submission Form for the Annual General Meeting of Shareholders (E-AGM)" to the Company by **April 24, 2025, at 1:00 p.m.** via the following channels:

- **Email Channel:** comsec@ntfintergroup.com
- **Postal Channel:** Company Secretary Department, NTF Intergroup (Thailand) Public Company Limited, No. 195 One Bangkok Tower 4, 12th Floor, Room 1211-1213, Witthayu Road, Lumpini Subdistrict, Pathum Wan District, Bangkok 10330



NTF Intergroup (Thailand) Public Company Limited
No. 195 One Bangkok Tower 4, 12th Floor, Room No. 1211-1213
Wireless Road, Lumpini Subdistrict, Pathum Wan District, Bangkok 10330
Contact: 080 954 9955
Email: IR@ntfintergroup.com

