



May 25, 2026

- Subject** Invitation to the Extraordinary General Meeting of Shareholders No. 1/2026 via Electronic Media (e-EGM)
- To** Shareholders of NTF Intergroup (Thailand) Public Company Limited
- Attachments**
1. Copy of the Minutes of the 2026 Annual General Meeting of Shareholders
 2. The Company's Articles of Association relating to the Shareholders' Meeting
 3. Evidence of right to attend the meeting, proxy assignment methods, and submission of the e-Request for attending the e-EGM
 4. Guidelines for attending the meeting via electronic media (Inventech Connect)
 5. Information of the Independent Directors proposed to serve as a proxy for shareholders.
 6. Proxy Forms (Form A, Form B, and Form C)
 7. Requisition Form for meeting documents and submission of advance questions

The Board of Directors' Meeting of NTF Intergroup (Thailand) Public Company Limited (the "Company") No. 5/2026, held on Friday, May 8, 2026, resolved to convene the Extraordinary General Meeting of Shareholders No. 1/2026 on Friday, June 12, 2026, at 13:00 hrs. The meeting will be held via electronic media (e-EGM). To ensure full compliance with legal requirements, the Company has selected an electronic meeting system certified by the Electronic Transactions Development Agency (ETDA), which complies with the Emergency Decree on Electronic Meetings, B.E. 2563 (2020), and the Notification of the Ministry of Digital Economy and Society regarding Security Standards of Electronic Meetings. The Record Date for determining the rights of shareholders to attend the meeting is set for Friday, May 22, 2026, to consider the following agenda items:

Agenda 1 To consider and certify the Minutes of the 2026 Annual General Meeting of Shareholders

Facts and Rationale

The 2026 Annual General Meeting of Shareholders was held on Tuesday, April 28, 2026. The Company has completed the minutes of the meeting and submitted them to the Ministry of Commerce and the Stock Exchange of Thailand within the period prescribed by law. The minutes have also been published on the Company's website (www.ntfintergroup.com) since May 8, 2026, and no shareholders have proposed any amendments to the minutes.

Board of Directors' Opinion

The Board of Directors has considered and views that the Minutes of the 2026 Annual General Meeting of Shareholders were recorded accurately and completely. Therefore, it is deemed appropriate to propose that the Extraordinary General Meeting of Shareholders certify the said minutes (details are in Enclosure 1).



Voting

This agenda must be approved by a majority of the total votes cast by shareholders who attend the meeting.

Agenda 2 To consider and approve the issuance and offering of all types of debt instruments in total amount not exceeding THB 900,000,000

Facts and Rationale

Following the resolution of the Board of Directors' Meeting No. 5/2026, the Board resolved to propose to the Extraordinary General Meeting of Shareholders No. 1/2026 to consider and approve the issuance and offering of all types of debt instruments within a total credit limit not exceeding THB 900,000,000 (Nine Hundred Million Baht). This is to increase flexibility in financial liquidity management, support business operations, and enhance the capability to manage funding sources in alignment with the Company's business plan. The key details of the issuance and offering of debt instruments are as follows:

Topic	Description
Objective	To utilize the proceeds received from the issuance and offering of debt instruments for business operations and/or debt repayment and/or business expansion and/or as the Company's working capital, or for any other purposes as deemed appropriate by the authorized person.
Type of Debt Instruments	Bills of exchange and/or all types and forms of debentures, whether named or bearer, subordinated or unsubordinated, secured or unsecured, with or without a debenture holder's representative, with or without a maturity date, with or without early redemption rights, with gradual principal repayment or a bullet repayment at maturity. These specifics will depend on the appropriateness of market conditions at the time of each issuance and offering, as well as other relevant factors.
Currency	Thai Baht and/or an equivalent amount in foreign currency
Total Value of Debt Instruments	The total unredeemed value of the debt instruments at any given time shall not exceed THB 900 million or its equivalent in other currencies. The Company may issue and offer additional debt instruments and/or issue new debt instruments to replace those that have been redeemed within the said limit, provided that the total outstanding principal amount of debt instruments issued at any given time does not exceed such limit (Revolving Basis).
Tenor	Depends on market conditions at the time of each issuance and offering, as well as other relevant factors.
Interest Rate	To be determined from time to time, depending on prevailing market conditions at the time of the issuance and offering of such debt instruments and other relevant factors. Provided that, this shall be subject to the notifications of the Securities and Exchange Commission, the Capital Market Supervisory Board,



Topic	Description
Interest Rate	and/or the Office of the Securities and Exchange Commission, and/or notifications, ministerial regulations, secondary market rules, regulations, and other relevant laws applicable at the time of the issuance and offering of the debt instruments on each occasion.
Offering	<p>(1) Offered in a single or multiple tranches, and/or as a program, and/or on a revolving basis, in cases where redemption or principal repayment is permitted under the specified conditions and limits.</p> <p>(2) Offered domestically and/or internationally to the general public, and/or on a private placement basis, and/or to institutional investors, and/or specific investors, and/or high net worth investors, and/or ultra-high net worth investors, in whole or in part. This may be offered in a single or multiple times, concurrently or at different times, in accordance with the notifications of the Securities and Exchange Commission, the Capital Market Supervisory Board, and/or the Office of the SEC, or relevant ministerial regulations, rules, and laws in force at the time of the issuance and offering.</p>
Early Redemption	Debt instrument holders may or may not have the right to request early redemption, and the Company may or may not have the right to request early redemption. The Company may or may not stipulate early redemption in special events (special event redemption). This shall be in accordance with the terms and conditions of each issuance.
Secondary Market	The Company may register the issued and offered debt instruments with the Thai Bond Market Association or any other secondary market as deemed appropriate.
Delegation of Authority	<p>To authorize the Board of Directors, the Executive Committee, the authorized directors, or any person assigned by the Board of Directors, the Executive Committee, or the authorized directors, to have the following powers:</p> <p>(1) Determine various details relevant to the debt instruments and other terms and conditions, including but not limited to the type, name, interest rate, guarantee, collateral, tenor, redemption period, early redemption rights, appointment of the debenture holder's representative, appointment of the registrar, as well as details relating to the offering. This includes offering in various formats or tranches, where, upon maturity of a certain amount, new debt instruments may be issued and offered. This encompasses, but is not limited to, the offering price, offering method, offering period, and allocation. This also includes the authority to decide or change the conditions of the issuance and offering in each instance as deemed appropriate. And to have the authority to take any necessary and related actions to complete the issuance and offering of the debt instruments in full compliance with the law, as deemed appropriate.</p>



Topic	Description
Delegation of Authority	<p>(2) Appoint financial advisors and/or underwriters and/or credit rating agencies for the issuer and/or the securities, and/or any other persons for related operations or the issuance and offering of debt instruments in each instance, according to relevant laws or in any other cases as deemed appropriate.</p> <p>(3) Contact, negotiate, enter into, sign, and amend contracts and/or documents, as well as provide information, submit documents, and evidence to the Office of the SEC and/or any other relevant agencies regarding the issuance and offering of the said debt instruments, and perform any necessary or related actions in all respects as deemed appropriate.</p>

Board of Directors' Opinion

The Board of Directors considered and deemed it appropriate to propose to the Extraordinary General Meeting of Shareholders to consider and approve the issuance and offering of all types and forms of debt instruments, bills of exchange, and/or debentures within a total credit limit not exceeding THB 900,000,000 (Nine Hundred Million Baht). The objective is to utilize the proceeds as working capital for business operations and/or any other purposes as the Board of Directors deems appropriate, as well as to approve the relevant authorizations as detailed above.

Voting


This agenda item requires an affirmative vote of not less than three-fourths (3/4) of the total votes cast by shareholders who attend the meeting.

Agenda 3 Other matters (if any)

- None -

The Company cordially invites all shareholders to attend the Extraordinary General Meeting of Shareholders No. 1/2026 on Friday, June 12, 2026, at 13:00 hrs. The meeting will be held via electronic media (e-EGM) only; the Company will not arrange a physical meeting venue.

The Company will open the system for submitting the e-Request and relevant documents in advance, starting from Friday, May 29, 2026, at 09:00 hrs. until the meeting is adjourned. After the Company has verified and approved your request, registered shareholders or proxies will receive an email containing a Username, Password, and a link to register for the meeting on the meeting date. The system will be open for registration on Friday, June 12, 2026, at 11:00 hrs. onwards until the meeting adjourns.

<p>Access the e-Request system at:</p> <p>https://app.inventech.co.th/NTF132741R/#/homepage</p> <p>For technical issues or inquiries: Please contact the Inventech Call Center at 02-460-9220 (Available from May 29 – June 12, 2026, between 09:00 – 17:00 hrs., excluding public holidays).</p>	<p>or by scanning the QR Code</p> 
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Please be informed accordingly.

Sincerely yours,

(Mr. Sumek Chantrasuriyarat)

Chairman of the Board