



Invitation to the Extraordinary General Meeting of Shareholders No. 1/2026

NTF Intergroup (Thailand) Public Company Limited

Friday, June 12, 2026, at 1:00 P.M.

The shareholder meeting will be held in an electronic format (e-EGM) only





May 25, 2026

- Subject** Invitation to the Extraordinary General Meeting of Shareholders No. 1/2026 via Electronic Media (e-EGM)
- To** Shareholders of NTF Intergroup (Thailand) Public Company Limited
- Attachments**
1. Copy of the Minutes of the 2026 Annual General Meeting of Shareholders
 2. The Company's Articles of Association relating to the Shareholders' Meeting
 3. Evidence of right to attend the meeting, proxy assignment methods, and submission of the e-Request for attending the e-EGM
 4. Guidelines for attending the meeting via electronic media (Inventech Connect)
 5. Information of the Independent Directors proposed to serve as a proxy for shareholders.
 6. Proxy Forms (Form A, Form B, and Form C)
 7. Requisition Form for meeting documents and submission of advance questions

The Board of Directors' Meeting of NTF Intergroup (Thailand) Public Company Limited (the "Company") No. 5/2026, held on Friday, May 8, 2026, resolved to convene the Extraordinary General Meeting of Shareholders No. 1/2026 on Friday, June 12, 2026, at 13:00 hrs. The meeting will be held via electronic media (e-EGM). To ensure full compliance with legal requirements, the Company has selected an electronic meeting system certified by the Electronic Transactions Development Agency (ETDA), which complies with the Emergency Decree on Electronic Meetings, B.E. 2563 (2020), and the Notification of the Ministry of Digital Economy and Society regarding Security Standards of Electronic Meetings. The Record Date for determining the rights of shareholders to attend the meeting is set for Friday, May 22, 2026, to consider the following agenda items:

Agenda 1 To consider and certify the Minutes of the 2026 Annual General Meeting of Shareholders

Facts and Rationale

The 2026 Annual General Meeting of Shareholders was held on Tuesday, April 28, 2026. The Company has completed the minutes of the meeting and submitted them to the Ministry of Commerce and the Stock Exchange of Thailand within the period prescribed by law. The minutes have also been published on the Company's website (www.ntfintergroup.com) since May 8, 2026, and no shareholders have proposed any amendments to the minutes.

Board of Directors' Opinion

The Board of Directors has considered and views that the Minutes of the 2026 Annual General Meeting of Shareholders were recorded accurately and completely. Therefore, it is deemed appropriate to propose that the Extraordinary General Meeting of Shareholders certify the said minutes (details are in Enclosure 1).



Voting

This agenda must be approved by a majority of the total votes cast by shareholders who attend the meeting.

Agenda 2 To consider and approve the issuance and offering of all types of debt instruments in total amount not exceeding THB 900,000,000

Facts and Rationale

Following the resolution of the Board of Directors' Meeting No. 5/2026, the Board resolved to propose to the Extraordinary General Meeting of Shareholders No. 1/2026 to consider and approve the issuance and offering of all types of debt instruments within a total credit limit not exceeding THB 900,000,000 (Nine Hundred Million Baht). This is to increase flexibility in financial liquidity management, support business operations, and enhance the capability to manage funding sources in alignment with the Company's business plan. The key details of the issuance and offering of debt instruments are as follows:

| Topic | Description |
|--|---|
| Objective | To utilize the proceeds received from the issuance and offering of debt instruments for business operations and/or debt repayment and/or business expansion and/or as the Company's working capital, or for any other purposes as deemed appropriate by the authorized person. |
| Type of Debt Instruments | Bills of exchange and/or all types and forms of debentures, whether named or bearer, subordinated or unsubordinated, secured or unsecured, with or without a debenture holder's representative, with or without a maturity date, with or without early redemption rights, with gradual principal repayment or a bullet repayment at maturity. These specifics will depend on the appropriateness of market conditions at the time of each issuance and offering, as well as other relevant factors. |
| Currency | Thai Baht and/or an equivalent amount in foreign currency |
| Total Value of Debt Instruments | The total unredeemed value of the debt instruments at any given time shall not exceed THB 900 million or its equivalent in other currencies. The Company may issue and offer additional debt instruments and/or issue new debt instruments to replace those that have been redeemed within the said limit, provided that the total outstanding principal amount of debt instruments issued at any given time does not exceed such limit (Revolving Basis). |
| Tenor | Depends on market conditions at the time of each issuance and offering, as well as other relevant factors. |
| Interest Rate | To be determined from time to time, depending on prevailing market conditions at the time of the issuance and offering of such debt instruments and other relevant factors. Provided that, this shall be subject to the notifications of the Securities and Exchange Commission, the Capital Market Supervisory Board, |



| Topic | Description |
|--------------------------------|--|
| Interest Rate | and/or the Office of the Securities and Exchange Commission, and/or notifications, ministerial regulations, secondary market rules, regulations, and other relevant laws applicable at the time of the issuance and offering of the debt instruments on each occasion. |
| Offering | <p>(1) Offered in a single or multiple tranches, and/or as a program, and/or on a revolving basis, in cases where redemption or principal repayment is permitted under the specified conditions and limits.</p> <p>(2) Offered domestically and/or internationally to the general public, and/or on a private placement basis, and/or to institutional investors, and/or specific investors, and/or high net worth investors, and/or ultra-high net worth investors, in whole or in part. This may be offered in a single or multiple times, concurrently or at different times, in accordance with the notifications of the Securities and Exchange Commission, the Capital Market Supervisory Board, and/or the Office of the SEC, or relevant ministerial regulations, rules, and laws in force at the time of the issuance and offering.</p> |
| Early Redemption | Debt instrument holders may or may not have the right to request early redemption, and the Company may or may not have the right to request early redemption. The Company may or may not stipulate early redemption in special events (special event redemption). This shall be in accordance with the terms and conditions of each issuance. |
| Secondary Market | The Company may register the issued and offered debt instruments with the Thai Bond Market Association or any other secondary market as deemed appropriate. |
| Delegation of Authority | <p>To authorize the Board of Directors, the Executive Committee, the authorized directors, or any person assigned by the Board of Directors, the Executive Committee, or the authorized directors, to have the following powers:</p> <p>(1) Determine various details relevant to the debt instruments and other terms and conditions, including but not limited to the type, name, interest rate, guarantee, collateral, tenor, redemption period, early redemption rights, appointment of the debenture holder's representative, appointment of the registrar, as well as details relating to the offering. This includes offering in various formats or tranches, where, upon maturity of a certain amount, new debt instruments may be issued and offered. This encompasses, but is not limited to, the offering price, offering method, offering period, and allocation. This also includes the authority to decide or change the conditions of the issuance and offering in each instance as deemed appropriate. And to have the authority to take any necessary and related actions to complete the issuance and offering of the debt instruments in full compliance with the law, as deemed appropriate.</p> |



| Topic | Description |
|-------------------------|--|
| Delegation of Authority | <p>(2) Appoint financial advisors and/or underwriters and/or credit rating agencies for the issuer and/or the securities, and/or any other persons for related operations or the issuance and offering of debt instruments in each instance, according to relevant laws or in any other cases as deemed appropriate.</p> <p>(3) Contact, negotiate, enter into, sign, and amend contracts and/or documents, as well as provide information, submit documents, and evidence to the Office of the SEC and/or any other relevant agencies regarding the issuance and offering of the said debt instruments, and perform any necessary or related actions in all respects as deemed appropriate.</p> |

Board of Directors' Opinion

The Board of Directors considered and deemed it appropriate to propose to the Extraordinary General Meeting of Shareholders to consider and approve the issuance and offering of all types and forms of debt instruments, bills of exchange, and/or debentures within a total credit limit not exceeding THB 900,000,000 (Nine Hundred Million Baht). The objective is to utilize the proceeds as working capital for business operations and/or any other purposes as the Board of Directors deems appropriate, as well as to approve the relevant authorizations as detailed above.

Voting


This agenda item requires an affirmative vote of not less than three-fourths (3/4) of the total votes cast by shareholders who attend the meeting.

Agenda 3 Other matters (if any)

- None -

The Company cordially invites all shareholders to attend the Extraordinary General Meeting of Shareholders No. 1/2026 on Friday, June 12, 2026, at 13:00 hrs. The meeting will be held via electronic media (e-EGM) only; the Company will not arrange a physical meeting venue.

The Company will open the system for submitting the e-Request and relevant documents in advance, starting from Friday, May 29, 2026, at 09:00 hrs. until the meeting is adjourned. After the Company has verified and approved your request, registered shareholders or proxies will receive an email containing a Username, Password, and a link to register for the meeting on the meeting date. The system will be open for registration on Friday, June 12, 2026, at 11:00 hrs. onwards until the meeting adjourns.

| | |
|---|---|
| <p>Access the e-Request system at:</p> <p>https://app.inventech.co.th/NTF132741R/#/homepage</p> <p>For technical issues or inquiries: Please contact the Inventech Call Center at 02-460-9220 (Available from May 29 – June 12, 2026, between 09:00 – 17:00 hrs., excluding public holidays).</p> | <p>or by scanning the QR Code</p>  |
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Please be informed accordingly.

Sincerely yours,

(Mr. Sumek Chantrasuriyarat)

Chairman of the Board

**Minutes of the 2026 Annual General Meeting of Shareholders
NTF Intergroup (Thailand) Public Company Limited**

Date, Time, and Venue

- April 28, 2026, at 1:00 p.m.
- NTF Intergroup (Thailand) Public Company Limited (the "Company") held the Annual General Meeting of Shareholders via electronic media (E-AGM), broadcasting live from One Bangkok Tower 4, 6th Floor, Wireless Road, Lumpini, Pathum Wan, Bangkok 10330, in accordance with the rules, procedures, and conditions prescribed by law.

Quorum

At 1:00 p.m., at the opening of the meeting, the shareholders attending the meeting were as follows:

| | | | | |
|---|-------|------------|--------------|--------------------|
| Shareholders attending by proxy | Total | 30 persons | Total shares | 161,470,563 shares |
| Shareholders attending via electronic media | Total | 6 persons | Total shares | 3,610,900 shares |
| Proxies attending via electronic media | Total | 1 persons | Total shares | 100 shares |
| Total shares | Total | 37 persons | Total shares | 165,081,563 shares |

The shareholders and proxies attending the meeting represented a total of 82.5408 percent of the total 200,000,000 issued shares of the Company, which constituted a quorum according to the Company's Articles of Association, requiring at least 25 shareholders and proxies or not less than half of the total number of shareholders, holding in aggregate not less than one-third of the total number of issued shares.

Directors Attending the Meeting

- | | | | |
|----|----------------|------------------|--|
| 1. | Mr. Sumek | Chantrasuriyarat | Chairman of the Board of Directors / Audit Committee Member / Independent Director |
| 2. | Mrs. Renu | Wilasri | Director / Chairman of the Audit Committee / Independent Director / Risk and Sustainability Committee Member |
| 3. | Mr. Apichet | Paiboonpan | Director / Audit Committee Member / Independent Director / Chairman of the Risk and Sustainability Committee |
| 4. | Mr. Wichai | Siramanakul | Director / Chief Executive Officer |
| 5. | Mr. Isara | Phuwawichianchai | Director / Chief Operating Officer / Risk and Sustainability Committee Member |
| 6. | Ms. Reathairat | Thongjarean | Director / Chief Financial Officer / Risk and Sustainability Committee Member |
| 7. | Ms. Supharat | Suradecha | Director / Senior General Manager |

In the 2026 Annual General Meeting of Shareholders, 7 out of 7 directors attended, representing 100 percent of the total number of directors.

Representatives from KPMG Phoomchai Audit Ltd. are attending the meeting

1. Mr. Waiyawat Kosamanchaikij Auditor from KPMG Phoomchai Audit Ltd.
2. Mrs. Suwimon Saetiw Auditor from KPMG Phoomchai Audit Ltd.

Representatives from KGI Securities (Thailand) Public Company Limited are attending the meeting

1. Miss Parinna Medard Financial Advisor from KGI Securities (Thailand) PCL
2. Mr. Supat Likhitmanchai Financial Advisor from KGI Securities (Thailand) PCL
3. Miss Benya Wangsamritphon Financial Advisor from KGI Securities (Thailand) PCL

The meeting commenced at 1:00 p.m.

Miss Chanokchon Wadsoi and Miss Donlaya Sukhantho served as the meeting conductors (the "Conductors") and delivered a welcoming speech, thanked the shareholders and attendees for attending the 2026 Annual General Meeting of Shareholders, and clarified the Company's preliminary information.

The Company conducted the 2026 Annual General Meeting of Shareholders via electronic media under the Emergency Decree on Electronic Meetings B.E. 2563 (2020) through the IR PLUS AGM system, which has been certified with the information security standards for electronic meetings specified by the Ministry of Digital Economy and Society from the Electronic Transactions Development Agency (ETDA) and ISO27001. The system will keep electronic records of all attendees' attendance as evidence of meeting attendance, and will record video and audio of the meeting, including the voting results.

Furthermore, to promote shareholders' rights and equitable treatment of all shareholders, the meeting was informed that the Company had provided an opportunity for shareholders to propose meeting agendas, nominate qualified persons to serve as directors, and submit questions in advance from January 15 to February 15, 2026, by notifying them via the Company's website and the SETLINK system of the Stock Exchange of Thailand. At the end of the period, no shareholder proposed any meeting agenda, nominated any person, or submitted any questions in advance. On February 23, 2026, the Company announced the schedule of the 2026 Annual General Meeting of Shareholders, along with details of the meeting agendas and the Board of Directors' opinions via the SETLINK system, and published the invitation letter and all supporting documents, both in Thai and English, on the Company's website since March 30. The invitation letters were also sent to shareholders by mail to allow everyone sufficient time to study the information before attending the meeting. For today's meeting, the Company will proceed in the order specified in the invitation letter. For each agenda item, the Company will begin by clarifying the details of that agenda, open the floor for shareholders to ask questions or express opinions, and then proceed to vote on each agenda item. The Company will not add any meeting agendas other than those specified in the invitation letter sent to all shareholders.

The Conductors informed the meeting of the meeting procedures to ensure the meeting complied with good corporate governance principles regarding voting. The Conductors explained the voting practices and vote-counting procedures as follows:

Details of the voting procedures are as follows:

- 1) In voting, one share equals one vote.
- 2) Shareholders can cast their votes for each agenda item through the IR PLUS AGM system within 1 minute as "Approve," "Disapprove," or "Abstain." If any shareholder does not vote on any agenda item, the Company will consider that the shareholder intends to vote "Approve" on that agenda.
- 3) Voting by proxy: The proxy must cast votes solely as specified by the proxy grantor in the proxy form. If the proxy grantor does not specify the voting intention or specifies it unclearly, or if the meeting considers or passes a resolution on any matter other than those specified in the proxy form, or if there is any change or addition of facts, the proxy has the right to consider and vote on behalf of the grantor as deemed appropriate.
- 4) In the case where a shareholder appoints an independent director of the Company or another person to attend the meeting and has cast votes in advance in the proxy form, the Company will record the votes as predetermined by the shareholder, which the Company's legal department has duly reviewed for accuracy.
- 5) If a shareholder or proxy attends the meeting via the IR PLUS AGM system after the specified time, the shareholder or proxy can register and attend the meeting but will only have the right to vote on the remaining agendas.

The criteria for voting are detailed as follows:

- 1) The Company will count the votes of the shareholders present at the meeting only for those voting "Disapprove" and/or "Abstain," and deduct them from the total number of votes; the remaining will be considered "Approve" votes. The Company has already included the votes that proxy grantors cast in their proxy forms.
- 2) The meeting's resolution will be based on the majority votes of the shareholders who attend the meeting and have the right to vote, unless the law specifies otherwise. If there is a tie vote, the Chairman of the meeting shall have an additional casting vote.
- 3) The meeting's resolution will be based on the majority votes of the shareholders who attend the meeting and have the right to vote, except for Agenda 6: To consider and approve the determination of the Board of Directors' remuneration for the year 2026, and Agenda 7: To consider and approve the determination of the Board of Directors' remuneration for the year 2025, which require approval by a vote of not less than 2/3 of the total votes of the shareholders attending the meeting and having the right to vote.

- 4) The announcement of the voting results will specify the "Approve," "Disapprove," and "Abstain" votes, using the number of shares held by the latest shareholders attending the meeting for each agenda item.
- 5) If any shareholder logs out of the system during the meeting, the system will remove the shareholder's votes on that agenda from the calculation base, in accordance with the Notification of the Ministry of Digital Economy and Society Re: Standards for Maintaining Security of Meetings via Electronic Means B.E. 2563. However, shareholders can log in to attend the meeting at any time until the meeting concludes.
- 6) Since the voting is conducted via an online system, there will be no invalid ballots, except for votes cast in the proxy forms submitted to the Company in advance in the following manner:
 - (1) Voting with marks in more than one box, except for Custodians.
 - (2) Voting with conflicting intentions, except for Custodians.
- 7) The Company will reiterate the voting and counting criteria to shareholders before opening voting for each agenda. The vote-counting results for each agenda will be announced at the meeting upon completion of voting for that agenda.
- 8) However, if some agendas take more time to count votes than usual, the Company will proceed with other agendas first to ensure the meeting's continuity. Once the officers have completed the vote count, the results will be announced immediately at the shareholders' meeting.
- 9) The number of shareholders and the number of shares attending the meeting for each agenda item may vary, as shareholders may log out during the meeting and/or register to join later

The procedure for expressing opinions or asking questions is detailed as follows:

- 1) Before voting on each agenda, the Company will provide shareholders or proxies with an opportunity to ask questions or express opinions on issues related to that agenda, as appropriate. The system will arrange the questions in chronological order in which Shareholders are submitted.
- 2) Shareholders who wish to ask questions can click on the question icon. Alternatively, to ask via the audio-visual system, click the Conference icon in the top menu bar, type the question along with the first and last name, and the staff will contact the shareholders and unmute the microphone during the relevant agenda item.
- 3) The system will be open for shareholders to submit questions when the consideration of each agenda begins and will close for accepting questions within 1 minute after the report for each agenda concludes.

- 4) The Company will request that the shareholder's first name, last name, and status (attending in person or by proxy) be stated each time before asking questions or expressing opinions, to ensure accurate and complete minutes of the meeting. And lastly,
- 5) Shareholders can submit questions or opinions through the IR PLUS AGM system throughout the meeting period. However, if any shareholder has other comments or questions regarding the Company that are not on the current agenda, please raise them under "Other Business" (Agenda 9) to keep the meeting within the designated time. The Company reserves the right to screen questions to ensure they appropriately match the agenda. Any questions that were not answered during the meeting will be addressed later and disclosed in the meeting minutes. When the time was appropriate, the Conductors invited Mr. Sumek Chantrasuriyarat, Chairman of the Board of Directors, acting as the Chairman of the 2026 Annual General Meeting of Shareholders (the "Chairman"), to deliver the opening speech. He delivered the opening speech, expressing gratitude to the shareholders, proxies, institutional investors, and representatives from the Thai Investors Association who attended the meeting, and proceeded with the meeting according to the agenda specified in the invitation letter sent to the shareholders, comprising 9 agendas in the following order:

Agenda 1: To acknowledge the Company's operating results for the year 2025.

Agenda 2: To acknowledge the change in the objectives of utilizing the capital increase from the IPO by reallocating the investment budget or expenses among the items previously disclosed in the registration statement, which is an insignificant change.

Agenda 3: To consider and approve the financial statements for the year ended December 31, 2025.

Agenda 4: To consider and approve the allocation of profit as legal reserve and the dividend payment for the year 2025.

Agenda 5: To consider and approve the appointment of directors replacing those retiring by rotation and new directors.

Agenda 6: To consider and approve the determination of the Board of Directors' remuneration for the year 2026.

Agenda 7: To consider and approve the determination of the Board of Directors' remuneration for the year 2025.

Agenda 8: To consider and approve the appointment of the auditor for the year 2026 and the determination of the audit fee.

Agenda 9: To consider other business (if any).

Agenda 1 To acknowledge the Company's operating results for the year 2025.

The Conductors informed the shareholders' meeting that on this agenda, the Company has compiled significant events and summarized the Company's operating results for the past year ended December 31, 2025, in the 2025 Annual Report (Form 56-1 One Report) under the heading "Financial Position and Operating Results for the Year 2025." The Company has published the said report via the Company's website since March 30, 2026, and shareholders can download the report via the attached QR Code (Enclosure 1).

The Conductors summarized the Board of Directors' opinion, considering it appropriate to propose to the 2026 Annual General Meeting of Shareholders to acknowledge the report on the Company's operating results for the year 2025 ended December 31, 2025, and invited Mr. Wichai Siramanakul to clarify the Company's operating results for the year 2025.

For the operating results in the past year, it can be summarized into 8 main aspects as follows:

1. Growth of Customer Base.

The Company continuously expanded its customer base. In 2025, several new major customer groups were added, demonstrating the business's scalability and ability to acquire new customer segments. Customer orders have become consistent and are trending upward each year, reflecting revenue growth and reducing reliance on any single customer.

2. Growth in the Number of Company Product Brands

The Company continuously expanded the number of product brands distributed under its care. In 2024, the Company had a total of 8 brands, covering key target customers and markets. In 2025, the Company added 5 new brands, bringing the current total to 13. The addition of these new brands aligns with marketing strategies focused on meeting more diverse customer needs and increasing flexibility in trade negotiations to better serve each customer segment.

3. Expansion of Production Capacity Base

The Company expanded its production base from 2 packing houses to 10 packing houses in 2025 to accommodate growing market demand.

4. Expansion of Overseas Raw Material Sourcing

In 2025, the Company started sourcing durians from Vietnam for export to the Chinese market. This diversifies raw material sources to mitigate domestic seasonal and price risks, while also increasing production volume to meet the continuously expanding demand from Chinese customers. This action is considered a significant step for the Company in expanding its national supply chain network.

5. Increase in Financial Capacity

Due to financial institutions' confidence in the Company's operational potential, the Company received significantly increased financial support in 2025. This helped strengthen liquidity and raw material management capabilities to source high-quality fruits in larger quantities, enabling a ready response to the continuously growing market demand.

6. Use of Foreign Exchange Risk Management

Tools In 2025, the Company utilized Forward Contracts as a tool for managing foreign exchange risk. This helped reduce the impact of currency fluctuations, enabling more efficient cost and cash flow management, resulting in the Company achieving actual foreign exchange gains of 18.99 million Baht.

7. Investment in Machinery

Using IPO funds to develop produce grading efficiency, the Company upgraded its production infrastructure by utilizing IPO funds to purchase fruit grading machinery, strengthening the selection and grading process. This investment focuses on maximizing production efficiency to ensure that every product under the brand meets the highest standards.

8. Participation in the Stock Exchange of Thailand's JUMP+ Program

which is a program promoting systematic value enhancement for listed companies. The Company is committed to presenting clear growth plans alongside elevating corporate governance and environmental management to build long-term confidence and value for all shareholders and investors. The Company has a comprehensive value-enhancement plan covering 3 dimensions, detailed as follows:

Dimension 1: Business Plan for Sustainable Growth

The Company has set long-term goals outlined in its business plan, aiming to achieve continuous average annual revenue growth of 60 percent. Under this plan, the Company aims to drive revenue from 2,540 million Baht in 2025 to 10,404 million Baht by 2028, along with an aligned net profit growth target from 229 million Baht to 1,030 million Baht. To support this exponential growth, the Company will maintain strict financial discipline by keeping the Debt-to-Equity (D/E) Ratio below 2.5 times, aiming for stable, secure growth for all investors.

To achieve these set targets, the Company has laid out strategic plans emphasizing the expansion and sustainable development of the supply chain in 3 main pillars:

1. Expansion of the production base to cover cultivation sources both domestically and internationally, ensuring the Company has sufficient products for increasing customer demand.

2. Investment in innovation, especially machinery and CT Scan machines, to accurately assess ripeness and ensure consistent proportions of durian meat, reducing waste and increasing customer satisfaction.
3. Collaboration with upstream sectors. The Company works closely with packing houses and farmers, dispatching agricultural experts to the field to provide on-site consultation to enhance product value at the origin.

Dimension 2: Environmental Sustainability

In the environmental sustainability dimension, the Company has clear goals and policies. The Company will proceed with transitioning from conventional to clean-energy vehicles, including Hybrid Electric Vehicles (HEVs) and Electric Vehicles (EVs). The Company aims to continuously reduce greenhouse gas emissions per employee each year, from 3.53 tCO₂e/employee in 2025 to 2.65 tCO₂e/employee in 2028.

In addition to business and environmental growth, the Company places importance on transparency and corporate governance, particularly elevating anti-corruption efforts. The Company's main goal is to receive CAC certification from the Thai IOD. The meeting was informed that late last year, the Company formally 'declared its intention' to join the Thai Private Sector Collective Action Against Corruption. The 3-year operational plan is summarized as follows:

2026: The Company appointed a working group and collaborated with expert consultants to develop internal control systems aligning with CAC criteria.

2027: Proceed to officially apply for certification to elevate transparency and credibility towards all stakeholders. In the final year, 2028, the Company will aim to sustainably maintain its status, with the Board of Directors overseeing and reviewing policies at least once a year.

After everyone has acknowledged the Company's past operating results, the next part will be the goals and future business overview.

Regarding the trend of durian demand in the Chinese market that continues to grow, the Company evaluated it based on 2 main factors:

Firstly (High Social Currency): From Chinese consumers' perspectives, durians have an image as a premium product and a symbol of taste, leading to high Brand Loyalty and making it difficult to substitute for other fruits.

Secondly (Geographical Barrier): Although China has policies promoting domestic durian cultivation, due to climatic limitations, production costs remain high, yields are low, and quality cannot yet match Thai durians. This leads the Company to conclude that the Chinese market will remain 'import-reliant' in the long term, which is a positive factor that reduces the Company's business risks.

For statistical data reflecting market supply and demand: On the demand side, the Company sees clear expansion trends. Comparative data shows that exports in the first two months of 2026 reached 84,549 tons, growing approximately 3.2 times or 491 percent compared to the same period in 2025, valued at over 430 million US dollars. Meanwhile, on the supply side, forecast Thai durian yields are also trending upward, consistent with and sufficient to accommodate expanding market demand.

Building on overall market growth, the next section addresses market share and the Company's opportunities. From the market share graph on the left, although Thailand is the main exporter, currently, NTF's market share in China is at 1.5 percent. This figure shows that the Company still has ample room and opportunity to expand the market share significantly. Additionally, the average annual durian consumption rate among Chinese people is currently only about 1 kilogram per person. Compared to Thailand or Malaysia, this is still at a low level, suggesting the Chinese market's potential for future growth.

To respond to such business opportunities, the Company has determined the operational plan for 2026, focusing on 5 main areas:

1. Expansion of production capacity base: The Company plans to source and select at least 5 additional high-potential packing houses, both domestically and internationally, to handle increased product volumes.
2. Investment in technology: The Company is preparing to import fruit sorting machines and CT Scan machines to elevate product quality control to the highest standards.
3. Human resource development: The Company will allocate and train employees to enhance agricultural and product screening expertise.
4. Market expansion: In addition to the core market, the Company will expand its customer base to Beijing, Japan, the USA, and Europe, alongside domestic market expansion.
5. Financial management: The Company will seek approval for additional credit lines to boost liquidity and accommodate product purchasing and order expansion.

Operating according to these 5 plans will be the main mechanism driving the Company under the SET's JUMP+ framework, expanding the business alongside efficient management. This supports the 3-year business plan target of achieving average revenue growth of 60 percent per year and continuously elevating profitability, aiming for approximately 10,404 million Baht in revenue and approximately 1,030 million Baht in net profit by 2028. This will create added value and sustainable returns for all shareholders.

Then, the Conductors inquired at the meeting if any shareholder had any questions or comments regarding this agenda.

Mr. Jongpaiboon Kongmaneeipithak, a shareholder attending the meeting in person via electronic media, asked the meeting how the Company plans to handle it if other capitalists copy the use of fruit grading machinery to compete against the Company.

Mr. Wichai Siramanakul clarified at the meeting that the Company had already evaluated the entry of other capitalists. The Company does not compete solely with hardware. The Company competes with the entire Business Ecosystem, from farmers and databases to production efficiency and the customer network, which is hard to replicate and takes time. He asked shareholders to be confident in the Company's operational potential and strategies.

Mr. Sombat Kulsathitporn (Proxy Form A from the Thai Investors Association) asked the meeting that in 2025, the Company's revenue grew by 126.2% and profit grew over 215%. He wanted to know whether the main driver was the existing or new customer base, and what strategies the Company must maintain this growth rate as it enters a larger revenue base.

Mr. Wichai Siramanakul clarified at the meeting that the main factors driving continuous revenue and profit were the existing customer base at 80% and new customers at 20%. Regarding the strategy to maintain growth, NTF currently holds only a 1.5-2% market share, indicating that the market still has plenty of room for the Company to expand. Therefore, the Company is confident and aims to maintain a continuous average growth of 60% over the next 3-5 years, in line with the strategic plan outlined.

When no further shareholders asked questions or expressed opinions, the Conductors requested that the meeting consider acknowledging the Company's 2025 operating results. The Conductors informed the shareholders' meeting that this agenda was for acknowledgment, hence there was no voting.

Resolution The Meeting resolved to acknowledge the Company's operating results for the year 2025.

Agenda 2 To acknowledge the change in the objectives of utilizing the capital increase from the IPO by reallocating the investment budget or expenses among the items already disclosed in the Filing, which is considered an insignificant change.

The Conductors informed the shareholders' meeting that, according to the Company's Initial Public Offering ("IPO") during December 4-9, 2025, offering 60,000,000 shares at the price of 6.00 baht per share, the Company received net proceeds (after deducting underwriting fees and other related expenses for this share offering) totaling 341.60 million Baht. The objectives and timeline for utilizing the funds were specified in the Company's registration statement and prospectus ("Registration Statement").

However, the Board of Directors considered and found that reallocating the budget this time is necessary and appropriate to align with the Company's current operational situation, facilitate liquidity management, and enhance operational efficiency. The Company will reallocate the remaining budget as of December 31, 2025, totaling 70.00 million Baht, to be used as working capital within the Company. This change remains under the framework of objectives and the fund utilization timeline previously disclosed in the Registration Statement, with details as follows:

Unit : Million Baht

| Objectives of Use of Proceeds | Amount Planned | Usage as of 31 Dec 2025 | Outstanding Balance as of 31 Dec 2025 (Former) | Outstanding Balance as of 31 Dec 2025 (New) |
|---|----------------|-------------------------|--|---|
| 1. Investment in production tools and equipment | 120.00 | 2.20 | 117.80 | 47.80 |
| 2. Working capital for the business | 171.60 | 171.60 | 0.00 | 70.00 |
| 3. Partial repayment of bank loans | 50.00 | 50.00 | 0.00 | 0.00 |
| Total | 341.60 | 223.80 | 117.80 | 117.80 |

The Conductors summarized the Board of Directors' opinion, resolving to approve and proposing to the 2026 Annual General Meeting of Shareholders to acknowledge the change in the objectives of utilizing the capital increase from the Initial Public Offering (IPO). This is a reallocation of the investment budget or expenses among the items previously disclosed in the Registration Statement, which is considered an insignificant change under the criteria specified in the Notification of the Office of the Securities and Exchange Commission No. SorJor. 63/2561 Re: Change in Objectives of Utilizing Funds according to the Registration Statement and Draft Prospectus.

Then, the Conductors inquired at the meeting if any shareholder had any questions or comments regarding this agenda.

When no more shareholders asked questions or expressed further opinions, the Conductors requested that the meeting consider acknowledging the change in the objectives for utilizing the capital increase from the IPO by reallocating the investment budget or expenses among the items previously disclosed in the registration statement, which is an insignificant change.

The Conductors informed the shareholders' meeting that this agenda was for acknowledgment, hence there was no voting.

Resolution The Meeting resolved to acknowledge the change in the objectives of utilizing the capital increase from the IPO by reallocating the investment budget or expenses among the items already disclosed in the Filing, which is considered an insignificant change.

Agenda 3 **To consider and approve the annual financial statements for the year ended December 31, 2025.**

The Conductors informed the shareholders' meeting that in compliance with Section 112 of the Public Limited Companies Act B.E. 2535 (and its amendments) ("PLCA") and Article 44 of the Company's Articles of Association, the Board must prepare a balance sheet and profit and loss statement at the end of the Company's fiscal year, proposing them to the Annual General Meeting of Shareholders for consideration and approval.

The financial statements for the fiscal year ended December 31, 2025, have been audited by a certified public accountant and reviewed by the Company's Audit Committee, as shown in the 2025 Annual Report (Form 56-1 One Report) that presents the Company's consolidated financial statements (Enclosure 1). Miss Reathairat Thongjarean was invited to clarify the Company's operating results for 2025, summarizing as follows:

Balance Sheet

At the end of 2025, the Company had total assets of 703.30 million Baht, an increase of 208.97 percent compared to the previous year, with key changes detailed as follows:

- Trade receivables adjusted upwards in line with the expansion of operating revenue.
- Cash and cash equivalents increased by 110.00 million Baht, mainly due to fundraising through the Initial Public Offering (IPO) on the Mai Stock Exchange on December 16, 2025.

Total liabilities at the end of 2025 stood at 249.78 million Baht, an increase of 72.53 percent from the previous year. The main factor was increased short-term borrowings from financial institutions, amounting to 46.14 million Baht, to use as working capital, including trade payables, which increased by 22.21 million Baht and fluctuated with order volumes and growing revenue.

Shareholders' equity at the end of 2025 stood at 453.52 million Baht, growing by 447.42 percent. This was mainly supported by payments from increased capital resulting from listing on the mai stock exchange, significantly strengthening the Company's capital structure.

Statement of Comprehensive Income (Profit and Loss)

Regarding the operating results for 2025, the Company succeeded in generating leaping profits, with details as follows:

- Total revenue amounted to 2,540.16 million Baht, growing by 127.10 percent compared to 2024.
- Gross profit amounted to 510.84 million Baht, increasing by 180.04 percent from the previous year.
- Operating profit amounted to 303.74 million Baht, up 238.75 percent.
- Net profit: The Company achieved a net profit of up to 229.62 million Baht; a 257.50 percent increase compared to the same period of the previous year.

Key Financial Ratios (Financial Ratios)

The Company's financial structure and liquidity are at a strong level, reflected in the following business indicators:

- Current Ratio: At 2.67 times, indicating a high ability to pay short-term debts.
- Cash Cycle: Managed efficiently, with a duration of only 40 days.
- Debt to Equity Ratio (D/E Ratio): Decreased to only 0.55 times due to the increase in the shareholders' equity base from fundraising.

The Conductors summarized the Board of Directors' opinion, resolving to approve and proposing to the 2026 Annual General Meeting of Shareholders to consider and approve the financial statements for the year ended December 31, 2025, which have been audited by a certified public accountant, reviewed by the Audit Committee, and approved by the Board of Directors.

Then, the Conductors inquired at the meeting if any shareholder had any questions or comments regarding this agenda.

Mr. Joe Satcharachun, a shareholder attending the meeting in person via electronic media, asked the meeting that the operating results are very good, and wanted to know the strategy to snatch market share from competitors both domestically and in Vietnam.

Mr. Wichai Siramanakul clarified to the meeting that, regarding competitive strategies, the Company views Vietnam as an opportunity rather than a competitor. During the third quarter, when Eastern durians taper off before Southern durians come into season, the Company will source from Vietnam to fill the gap, enabling continuous product delivery to customers throughout the year.

This is coupled with the use of the 2Q2T standard for strict production control, the selection of only premium-grade products for consistent quality, and being a Strategic Partner with Joy Wingmau Group, China's giant fruit importer. This helps connect an End-to-End Supply Chain, distributing products to over 300 cities across China, tangibly allowing the Company to increase export volumes, maintain freshness, and scale the business ahead of competitors.

All these successes are guaranteed by the latest Backlog figure, which has reached 5,100 million Baht, up from last year's sales of 2,541.16 million Baht. This is clear proof that customers trust the Company's potential and premium standards, choosing to contract with the Company rather than competitors.

When no further shareholders asked questions or expressed opinions, the Conductors requested that the meeting consider and approve the financial statements for the year ended December 31, 2025.

The Conductors informed the shareholders' meeting that this agenda must be approved by a majority of the total votes cast by shareholders attending the meeting and entitled to vote.

Resolution The Meeting resolved to approve the annual financial statements for the year ended December 31, 2025, by a majority vote of the shareholders who attended the meeting and voted, as follows:

| Resolution | No. of Votes | Percentage |
|--------------------|--------------|--------------------------------|
| 1. Approved | 165,299,563 | 100.0000 |
| 2. Disapproved | 0 | 0.0000 |
| Total | 165,299,563 | 100.0000 |
| 3. Abstained | 1,000 | Not constituted as voting base |
| 4. Voided Ballot | 0 | Not constituted as voting base |
| Grand Total | 165,300,563 | - |

Agenda 4 To consider and approve the allocation of profit as legal reserve and the annual dividend payment for the year 2025.

The Conductors informed the shareholders' meeting that, in accordance with Section 116 of the Public Limited Companies Act B.E. 2535, the Company must allocate part of its annual net profit as a legal reserve of at least 5 percent of annual net profit less the accumulated losses brought forward (if any), until this reserve is not less than 10 percent of the registered capital.

Additionally, to comply with the Company's dividend payment policy of not less than 40 percent of the net profit from the separate financial statements after tax and legal reserve deductions, provided there are no other necessary reasons, and the dividend payment does not significantly affect the Company's normal operations. Dividend payments are based on various factors, including operating results, financial position, liquidity, investment plans of the Company and its subsidiaries, and overall economic conditions.

Based on the operating results according to the annual financial statements ended December 31, 2025, the Company has sufficient net profit to allocate as a legal reserve and pay the 2025 annual dividend to shareholders legally and correctly per the Company's Articles of Association, with the net profit allocation details as follows:

- 1) Allocate net profit for the legal reserve in the amount of 3,878,121.43 baht.
- 2) Pay dividends for the Company's 2025 operating results at a rate of 1.60 baht (one Baht and sixty satang) per share, totaling 230.61 million Baht, representing 102.85 percent of the net profit after deducting the legal reserve.

The Company has already proceeded to pay interim dividends for the 2025 operating results with the following details:

- (1) The Board of Directors' Meeting No. 1 held on May 31, 2025, approved an interim dividend payment at the rate of 0.13 baht per share, totaling 17.50 million Baht.
- (2) The Board of Directors' Meeting No. 2 held on August 13, 2025, approved an interim dividend payment at the rate of 0.71 baht per share, totaling 100.00 million Baht.
- (3) The Board of Directors' Meeting No. 3 held on September 29, 2025, approved an interim dividend payment at the rate of 0.36 baht per share, totaling 50.00 million Baht.
- (4) The Board of Directors' Meeting No. 4 held on October 31, 2025, approved an interim dividend payment at the rate of 0.29 baht per share, totaling 40.21 million Baht. And the Company will proceed to pay the remaining dividend from the operating results for the period of October 1, 2025, to December 31, 2025, on Friday, May 22, 2026, at the rate of 0.1145 baht (zero point one one four five Baht) per share, amounting to 22.90 million Baht. Paying the dividend at this rate is considered strictly in line with the Company's established dividend payment policy, and the list of shareholders entitled to receive dividends (Record Date) on Friday, May 8, 2026.

Summary table of interim dividend payments for 2025 operating results:

Unit: Million Baht

| | Year 2023 | Year 2024 | Year 2025 | |
|---|---------------|---------------|----------------|----------------------------|
| | | | Paid | Proposed for consideration |
| Net profit rate per share | 0.16 | 0.46 | 1.45 | 0.13 |
| Dividend rate per share | 1.00 | 5.46 | 1.49 | 0.11 |
| Total dividend payment value | 12.00 | 76.51 | 207.71 | 22.90 |
| Dividend payout ratio to net profit (%) | 53.05 | 119.35 | 102.42 | 85.37 |
| Dividend | 12,000,000.00 | 76,510,000.00 | 207,707,700.00 | 22,900,000.00 |
| Net profit | 22,618,659.00 | 64,105,058.00 | 202,793,207.00 | 26,825,149.00 |

The Conductors summarized the Board of Directors' opinion, resolving to approve and proposing to the 2026 Annual General Meeting of Shareholders to consider and approve the allocation of net profit as a legal reserve, and approve the dividend payment for the 2025 operating results.

Then, the Conductors inquired at the meeting if any shareholder had any questions or comments regarding this agenda.

When no further shareholders asked questions or expressed further opinions, the Conductors requested that the meeting consider and approve the allocation of profit as a legal reserve and the dividend payment for the year 2025.

The Conductors informed the shareholders' meeting that this agenda must be approved by a majority of the total votes cast by shareholders attending the meeting and entitled to vote.

Resolution The Meeting resolved to approve the allocation of profit as a legal reserve and the annual dividend payment for the year 2025, by a majority vote of the shareholders who attended the meeting and voted, as follows:

| Resolution | No. of Votes | Percentage |
|--------------------|--------------|--------------------------------|
| 1. Approved | 165,270,563 | 100.0000 |
| 2. Disapproved | 0 | 0.0000 |
| Total | 165,270,563 | 100.0000 |
| 3. Abstained | 0 | Not constituted as voting base |
| 4. Voided Ballot | 0 | Not constituted as voting base |
| Grand Total | 165,270,563 | - |

Agenda 5 To consider and approve the appointment of directors to replace those retiring by rotation and the appointment of a new director.

The Conductors informed the shareholders' meeting that, in accordance with Section 71 of the Public Limited Companies Act B.E. 2535 and Article 21 of the Company's Articles of Association, at every annual general meeting, one-third of the total number of directors must retire from office. If the number of directors cannot be divided exactly into three parts, the number nearest to one-third must retire. The directors who must retire from office in the first and second years after the company registration shall draw lots to determine who will retire; for subsequent years, the director who has been in office the longest shall retire. Retiring directors are eligible for re-election. In this annual general meeting, there are 3 directors due to retire by rotation, whose names are as follows:

- | | | | |
|---|-----------------|-------------|----------------------|
| 1 | Mr. Apichet | Paiboonpan | Independent Director |
| 2 | Miss Reathairat | Thongjarean | Director |
| 3 | Miss Suparat | Suradecha | Director |

Incidentally, the Company provided shareholders with the opportunity to nominate individuals they consider qualified and without prohibited characteristics for election as directors, according to the criteria disclosed on the Company's website between January 15, 2026, and February 15, 2026, but no shareholders proposed any names.

The Audit Committee, acting as the nomination and remuneration committee under the Company's charter (excluding directors with a conflict of interest), considered knowledge, capability, specialized expertise, work experience, diversity, and past performance as directors. They opined that the nominated individuals had passed the Company's consideration process, possessed the required qualifications under relevant regulations, and were suitable for the Company's business operations. Therefore, they proposed to the Board of Directors to consider appointing 2 directors retiring by rotation for another term, and appointing 1 new person as a director replacing the former director who requested to resign, in this annual general meeting, whose names are as follows:

- | | | |
|---|-----------------------------|--|
| 1 | Mr. Apichet Paiboonpan | Independent Director |
| 2 | Miss Reathairat Thongjarean | Director |
| 3 | Mr. Pranai Ruengprach | Director, replacing Miss Suparat Suradecha |

The directors proposed for appointment do not hold directorships in companies that have a conflict of interest with or compete with the Company. Additionally, the Board has considered and determined that the person nominated as an independent director possesses qualifications that comply with the laws governing independent directors.

For brief background details and information of the directors, including definitions and qualifications of the directors retiring by rotation who are nominated for re-election and the newly nominated director, details appear in Enclosures 2 and 3.

The Conductors summarized the Board of Directors' opinion, which had carefully and prudently screened and considered, stating that the individuals nominated by the Audit Committee (acting as the nomination and remuneration committee) are qualified and suitable for the Company's business operations. Therefore, they deemed it appropriate to propose to the annual general meeting of shareholders to consider approving the appointment of Mr. Apichet Paiboonpan and Miss Reathairat Thongjarean for another term, and proposing to appoint Mr. Pranai Ruengprach as a director, replacing Miss Suparat Suradecha, who had expressed her intention to resign, as per the details above.

Then, the Conductors inquired at the meeting if any shareholder had any questions or comments regarding this agenda.

When no further shareholders asked questions or expressed further opinions, the Conductors requested that the meeting be considered and approved the appointment of directors to replace those retiring by rotation and to appoint new directors.

The Conductors informed the shareholders' meeting that this agenda must be approved by a majority of the total votes cast by shareholders attending the meeting and entitled to vote.

Resolution The Meeting resolved to approve the re-appointment of 2 directors who retired by rotation to serve for another term. Additionally, the meeting resolved to appoint Mr. Pranai Ruengprach as a director, replacing Ms. Suparat Suradecha, who expressed her intention to resign from the position at this Annual General Meeting of Shareholders. This resolution was passed by a majority vote of the shareholders who attended the meeting and voted, as follows:

5.1 Mr. Apichet Paiboonpan , Independent Director, Member of the Audit Committee, and Chairman of the Risk Management and Sustainability Committee

| Resolution | No. of Votes | Percentage |
|--------------------|--------------|--------------------------------|
| 1. Approved | 164,219,563 | 100.000 |
| 2. Disapproved | 0 | 0.0000 |
| Total | 164,219,563 | 100.0000 |
| 3. Abstained | 1,000 | Not constituted as voting base |
| 4. Voided Ballot | 0 | Not constituted as voting base |
| Grand Total | 164,220,563 | - |

5.2 Miss Reathairat Thongjarean, Director, Member of the Risk Management and Sustainability Committee, Executive Director, Chief Financial Officer, and Company Secretary

| Resolution | No. of Votes | Percentage |
|--------------------|--------------|--------------------------------|
| 1. Approved | 164,769,563 | 100.000 |
| 2. Disapproved | 0 | 0.0000 |
| Total | 164,769,563 | 100.0000 |
| 3. Abstained | 1,000 | Not constituted as voting base |
| 4. Voided Ballot | 0 | Not constituted as voting base |
| Grand Total | 164,770,563 | - |

5.3 Mr. Pranai Ruengprach, Director and Executive Director

| Resolution | No. of Votes | Percentage |
|--------------------|--------------|--------------------------------|
| 1. Approved | 165,269,463 | 100.000 |
| 2. Disapproved | 0 | 0.0000 |
| Total | 165,269,463 | 100.0000 |
| 3. Abstained | 1,000 | Not constituted as voting base |
| 4. Voided Ballot | 0 | Not constituted as voting base |
| Grand Total | 165,270,463 | - |

Agenda 6 To consider and approve the determination of the Board of Directors' remuneration for the year 2026.

The Conductors informed the shareholders' meeting that, in accordance with Section 90 of the PLCA and Chapter 3 on Directors, Article 26 of the Company's Articles of Association, directors are entitled to receive remuneration from the Company in the form of rewards, meeting allowances, gratuities, bonuses, or other forms of benefits as approved by the shareholders' meeting. This may be fixed in exact amounts or established as criteria and may be determined from time to time or take effect permanently until changed. Additionally, they shall receive per diem and welfare benefits in accordance with the Company's regulations.

Following the survey of the remuneration for directors and sub-committees for the year 2026 and considering the responsibilities and performance of the Board of Directors, based on policy guidelines assessing the responsibilities and duties of each director and sub-committee, the expansion of the business, the Company's operating results, as well as benchmarking against leading companies in the SET and the same industry group with similar business sizes and characteristics, along with the director remuneration survey by the Thai Institute of Directors (IOD), and deemed appropriate to propose for approval the directors' remuneration for 2026 as follows:

| Directors' Remuneration (Meeting Allowance - Per Meeting) | Year 2026 (Proposed Year) | Year 2025 |
|--|--|-------------|
| Chairman of the Board of Directors | 30,000 Baht | 30,000 Baht |
| Director | 15,000 Baht | 15,000 Baht |
| Chairman of the Audit Committee | 20,000 Baht | 20,000 Baht |
| Audit Committee Member | 10,000 Baht | 10,000 Baht |
| Chairman of the Risk and Sustainability Committee | 20,000 Baht | - None - |
| Risk and Sustainability Committee Member | 10,000 Baht | - None - |
| Annual Bonus | Not exceeding 2,000,000 Baht / Payment cycle every 6 months | - None - |
| Non-monetary remuneration or other benefits | - None - | - None - |

There may be other benefits allocated to directors and sub-committee members, both presently and as appropriate. The Board of Directors' remuneration is in line with the principles and policies set by the Board, based on duties and assigned responsibilities, and is linked to the Company's operating results and the director's performance.

The Conductors summarized the Board of Directors' opinion: The Board has considered and views that the proposed directors' remuneration is appropriate and consistent with the scope of duties and responsibilities, and with the Company's operating results. Therefore, it deemed it appropriate to propose to the shareholders' meeting to consider and approve the determination of the Board of Directors' remuneration for the year 2026 as detailed above.

Then, the Conductors inquired at the meeting if any shareholder had any questions or comments regarding this agenda.

When no further shareholders asked questions or expressed opinions, the Conductors requested that the meeting consider and approve the Board of Directors' remuneration for 2026.

The Conductors informed the shareholders' meeting that this agenda must be approved by a vote of not less than two-thirds of the total votes of shareholders attending the meeting and entitled to vote.

Resolution The Meeting resolved to approve the remuneration of the Board of Directors for the year 2026, with the following details:

| Directors' Remuneration (Meeting Allowance - Per Meeting) | Year 2026 (Proposed Year) | Year 2025 |
|--|--|-------------|
| Chairman of the Board of Directors | 30,000 Baht | 30,000 Baht |
| Director | 15,000 Baht | 15,000 Baht |
| Chairman of the Audit Committee | 20,000 Baht | 20,000 Baht |
| Audit Committee Member | 10,000 Baht | 10,000 Baht |
| Chairman of the Risk and Sustainability Committee | 20,000 Baht | - None - |
| Risk and Sustainability Committee Member | 10,000 Baht | - None - |
| Annual Bonus | Not exceeding 2,000,000 Baht / Payment cycle every 6 months | - None - |
| Non-monetary remuneration or other benefits | - None - | - None - |

Other benefits may also be allocated to directors and sub-committee members, both existing and those that may be established in the future, as deemed appropriate. The directors' remuneration aligns with the principles and policies set by the Board of Directors, based on assigned duties and responsibilities, and linked to the Company's performance and the directors' individual performance. This resolution was passed by not less than two-thirds (2/3) of the total votes of the shareholders who attended the meeting, as follows:

| Resolution | No. of Votes | Percentage |
|--------------------|--------------|--------------------------------|
| 1. Approved | 165,270,563 | 100.0000 |
| 2. Disapproved | 0 | 0.0000 |
| Total | 165,270,563 | 100.0000 |
| 3. Abstained | 0 | Not constituted as voting base |
| 4. Voided Ballot | 0 | Not constituted as voting base |
| Grand Total | 165,270,563 | - |

Agenda 7 To consider and approve the determination of the Board of Directors' remuneration for the year 2025.

The Conductors informed the shareholders' meeting that the Audit Committee, which performs the duties of considering nominations and setting remuneration as stipulated in the Audit Committee Charter, considered and determined the remuneration for directors and sub-committees for the year 2025. This was considered in accordance with policy guidelines that assess the responsibilities and performance of each director and sub-committee, business expansion, the Company's operating results, and benchmarking against other companies in the same industry with similar business sizes and characteristics.

To cover the missions and operations occurring in the 2025 accounting period, and having thoroughly considered the aforementioned factors, the Audit Committee deemed appropriate to propose to the Board of Directors to endorse presenting to the Annual General Meeting of Shareholders to consider and approve setting the remuneration for directors and sub-committees for the year 2025 within a limit not exceeding 1,200,000 baht (One million two hundred thousand Baht only). This covers the missions and operations for the 2025 accounting period until shareholders resolve to alter it.

The Conductors summarized the Board of Directors' opinion: The Board has considered and views that the proposed directors' remuneration is appropriate and consistent with the scope of duties and responsibilities, as well as the Company's operating results for the past year. Therefore, it deemed it appropriate to propose to the shareholders' meeting to consider and approve the determination of the Board of Directors' remuneration as detailed above to cover the missions and operations for the 2025 accounting period.

Then, the Conductors inquired at the meeting if any shareholder had any questions or comments regarding this agenda.

When no further shareholders asked questions or expressed opinions, the Conductors requested that the meeting consider and approve the Board of Directors' remuneration for 2025.

The Conductors informed the shareholders' meeting that this agenda must be approved by a vote of not less than two-thirds of the total votes of shareholders attending the meeting and entitled to vote.

Resolution The Meeting resolved to approve the remuneration limit for the Board of Directors for the year 2025 in a total amount not exceeding THB 1,200,000 (One Million Two Hundred Thousand Baht). This is to accommodate the Board's significantly increased duties during the 2025 fiscal year, which align with the Company's business expansion, as well as to reflect their responsibilities, scope of duties, and performance over the past year. This resolution was passed by not less than two-thirds (2/3) of the total votes of the shareholders who attended the meeting, as follows:

| Resolution | No. of Votes | Percentage |
|--------------------|--------------|--------------------------------|
| 1. Approved | 165,269,563 | 100.0000 |
| 2. Disapproved | 0 | 0.0000 |
| Total | 165,269,563 | 100.0000 |
| 3. Abstained | 1,000 | Not constituted as voting base |
| 4. Voided Ballot | 0 | Not constituted as voting base |
| Grand Total | 165,270,563 | - |

Agenda 8 To consider and approve the appointment of the auditor for the year 2026 and the determination of the audit fee.

The Conductors informed the shareholders' meeting that, in compliance with Section 120 of the Public Limited Companies Act B.E. 2535, the annual general meeting of shareholders must appoint an auditor and determine the Company's audit fee every year. For an auditor appointment, the same auditor may be reappointed. The Capital Market Supervisory Board's Notification No. TorJor. 75/2561 Re: Rules, Conditions, and Procedures for Disclosure of Information regarding Financial Position and Operating Results of Issuing Companies (effective from January 1, 2019) requires a company to rotate its auditor in the event an auditor has performed the duty of reviewing or auditing and expressing opinions on the Company's financial statements for seven consecutive accounting periods, whether consecutive or not. The Company may reappoint the said auditor after a period of at least five consecutive accounting periods. The Company has considered and selected auditors from KPMG Phoomchai Audit Ltd. to be the Company's auditor for 2026, and the auditor who signs the Company's financial statements will do so for the 4th consecutive year, with details as follows:

| List of Auditors | CPA Registration No. | Auditor's tenure for the Company's financial statements in the past 7 years |
|-----------------------------------|----------------------|---|
| 1. Mr.Waiyawat Korsamarnchaiyakij | No. 6333 and/or | 3 years since 2023 |
| 2. Miss Sophit Prompol | No. 10042 and/or | - |
| 3. Miss Dussanee Yimsuwan | No. 10235 and/or | - |
| 4. Miss Kunntee Kerdchana | No. 12418 | - |

All 4 auditors do not have any relationship or interest with the Company, its subsidiaries, executives, major shareholders, or persons related to such persons in any way. Therefore, they are independent in auditing and expressing opinions on the Company's financial statements. Also, none of the certified public accountants listed above has audited the Company's accounts beyond the period specified by the relevant notification rules. The Company has 1 subsidiary and is considering selecting KPMG Phoomchai Audit Ltd., the same audit firm, to serve as the auditor for 2026. If the said certified public accountants are unable to perform their duties, KPMG can provide another certified public accountant. The Company set the auditor's remuneration for 2026 at an amount not exceeding 2,120,000 baht (Two million one hundred twenty thousand Baht only) with the following details:

| Item | Year 2026 (Proposed Year) | Year 2025 | Increase / (Decrease) |
|--------------------------------------|------------------------------|----------------|--------------------------|
| Annual financial statement audit fee | 2,000,000 Baht | 1,750,000 Baht | 250,000 Baht |
| Subsidiary audit fee | 120,000 Baht | - | 120,000 Baht |
| Other service fees (Non-audit Fee) | - | - | - |
| Total Auditor Remuneration | 2,120,000 Baht | 1,750,000 Baht | 370,000 Baht |

The above auditor remuneration excludes other service fees. The Board of Directors will oversee and monitor to ensure that financial statements are prepared on time in accordance with the periods specified by relevant laws and regulations.

The Conductors summarized the Board of Directors' opinion: The Board has considered and shares the same opinion as the Audit Committee, resolving to approve and proposing to the 2026 Annual General Meeting of Shareholders to consider and approve the appointment of an auditor from KPMG Phoomchai Audit Ltd. to be the auditor examining and expressing opinions on the financial statements of the Company and its subsidiary, and fixing the auditor's remuneration for the year 2026 at an amount not exceeding 2,120,000 baht (Two million one hundred twenty thousand Baht only) as per the details above.

Then, the Conductors inquired at the meeting if any shareholder had any questions or comments regarding this agenda.

When no further shareholders asked questions or expressed further opinions, the Conductors requested that the meeting consider and approve the appointment of the auditor for 2026 and the determination of the audit fee.

The Conductors informed the shareholders' meeting that this agenda must be approved by a majority of the total votes cast by shareholders attending the meeting and entitled to vote.

Resolution The Meeting resolved to approve the appointment of auditors from KPMG Phoomchai Audit Ltd. ("KPMG") as the auditors of the Company's group for the year 2026, comprising 4 persons as follows:

| List of Auditors | CPA Registration No. | Auditor's tenure for the Company's financial statements in the past 7 years |
|-----------------------------------|-------------------------|---|
| 5. Mr.Waiyawat Korsamarnchaiyakij | No. 6333 and/or | 3 years since 2023 |
| 6. Miss Sophit Prompol | No. 10042 and/or | - |
| 7. Miss Dussanee Yimsuwan | No. 10235 and/or | - |
| 8. Miss Kunratee Kerdchana | No. 12418 | - |

The 4 auditors do not have any relationship or conflict of interest with the Company, its subsidiaries, executives, major shareholders, or any people related to the parties. Therefore, they are independent in auditing and expressing their opinions on the financial statements of the Company's group. If the certified public accountants are unable to perform their duties, KPMG will provide other certified public accountants to serve as replacements. The Meeting also determined the audit fee for the year 2026 at an amount not exceeding THB 2,120,000 (Two Million One Hundred Twenty Thousand Baht), excluding other service fees. This resolution was passed by a majority vote of the shareholders who attended the meeting and voted, as follows:

| Resolution | No. of Votes | Percentage |
|--------------------|--------------|--------------------------------|
| 1. Approved | 165,270,563 | 100.0000 |
| 2. Disapproved | 0 | 0.0000 |
| Total | 165,270,563 | 100.0000 |
| 3. Abstained | 0 | Not constituted as voting base |
| 4. Voided Ballot | 0 | Not constituted as voting base |
| Grand Total | 165,270,563 | - |

Agenda 9 To consider other business (if any)

The Conductors informed the meeting that this agenda is an opportunity for shareholders to propose other matters besides the meeting agendas. The details are as follows:

Mr. Sanchai Watcharawongchanon, a shareholder attending the meeting in person via electronic media, asked the meeting:

1. Does NTF have plans to market and build Branding through various platforms in China, and how? For example, we can use KOLs (Influencers) in China to co-promote and build brand awareness, making the NTF brand more widely known and stronger. We can also sell through the Company's platforms (Pinduoduo, Taobao, Douyin, Kuaishou).
2. Since the industry has grown significantly compared to last year, I'd like to know if, besides increased sales, NTF can also increase its market share further than before (which was about 1.5% last year).

Mr. Wichai Siramanakul clarified to the meeting that, for Part 1, in addition to sending the Company's products to the wholesale market, customers continue to bring the Company's branded products to sell on Chinese platforms, and the Company plans to bring in Influencers to reinforce the team. Most recently, last Saturday, the Company collaborated with TikTok Thailand to host a live fresh durian sale, which received very good feedback.

Therefore, the Company plans to continuously use these platforms to drive marketing in both Thailand and China. For Part 2, regarding increasing market share, the Company expects that it can be increased. Currently, customers demand and increasingly order the Company to produce more. This year, Thai durian supply is expected to reach 2 million tons and continue growing. Therefore, the key is "Management". If the Company can control production quality, manage working capital, and increase personnel potential across all 3 areas, the Company can expand production capacity and grab the market share as targeted.

Mr. Jongpaiboon Kongmaneevitak, a shareholder attending the meeting in person via electronic media, asked the meeting that since using durian quality grading machinery is seen as one of the Company's strongest points over other durian exporters, if other durian exporters adopt durian grading machines, how does the Company plan to cope to lose the least market share?.

Mr. Wichai Siramanakul clarified at the meeting that the Company has recently transitioned from traditional agriculture to an agro-industry with automated systems, putting it one step ahead of competitors. Of course, in the future, competitors will likely bring in machinery, but the Company will never stop developing beyond merely basic grading. The Company has adopted technologies such as comprehensive CT Scan systems, paired with factory management focused on high-level Food Safety. This integration of technology and safety will allow the Company to maintain its market share and become the leader in the future.

Mr. Khajon Phanarat, a shareholder attending the meeting in person via electronic media, asked the meeting about the 2026 business expansion plan, which stated that it is seeking approval for additional credit lines to boost liquidity. Where will the additional credit come from, will it be a capital increase or additional borrowing?

Miss Reathairat Thongjarean clarified at the meeting that seeking additional credit lines to enhance liquidity will involve requesting approval from financial institutions for new credit lines. It will be a loan to be used as working capital to support the Company's growth.

Mr. Joe Satcharachun, a shareholder attending the meeting in person via electronic media, asked the meeting to consider the Company's reliance on packing houses to source quality durians for 4 large customers, a high risk given the volatility of prices. He wanted to know the criteria for setting buying and selling prices with trade partners and Suppliers to enable the Company to maintain its Margin.

Mr. Wichai Siramanakul clarified at the meeting that the Company manages cost risks through procurement planning and advance contracts. For pricing, the Company relies on market-based mechanisms alongside quality assessment using the 2Q2T standard. Furthermore, the Company having certain supporting orders with high volumes creates Economies of Scale and bargaining power to maintain the profit margin at the targeted level set by the Company.

Mr. Joe Satcharachun, a shareholder attending the meeting in person via electronic media, asked the meeting whether Chinese packing houses that buy durians directly from farmers are considered formidable competitors.

Mr. Wichai Siramanakul clarified to the meeting that the entry of Chinese packing houses is considered normal industry competition. Currently, the Chinese durian market has entered Phase 3, where consumers don't just want durian, but want good quality and delicious-tasting durian, which is the Pain Point that NTF steps in to solve. The Company has never viewed Chinese packing houses as competitors to worry about because the Company's strengths are maintaining quality, consistent volumes, and building a brand that customers trust. Additionally, as a 100% Thai company, the Company understands the Thai supply chain deeply. Regarding the point that Chinese packing houses have an advantage in terms of high working capital, the Company has addressed this weakness by raising funds on the stock exchange and receiving strong support and confidence from financial institutions, thereby strengthening the Company's financial capability and enabling it to compete fully.

Mr. Joe Satcharachun, a shareholder attending the meeting in person via electronic media, asked the meeting about the significant implications of Jump+, seeking the strategy to achieve the goals.

Miss Reathairat Thongjarean clarified at the meeting that, to achieve the set targets, the Company currently has revenue stability from an Order Backlog of 5,100 million Baht from 4 major customers, coupled with continuous market expansion. This is not just about penetrating new provinces in China, but also about expanding the base into other markets like Japan and the USA. In terms of internal management, the Company focuses on cost control by introducing high-efficiency machinery to reduce reliance on manual labor, alongside diversifying raw material risks (Sourcing) by sourcing produce from Vietnam during the seasonal gap between Eastern and Southern durians. This helps plug the gap and allows the Company to generate continuous revenue. Most importantly, strengthening upstream operations: the Company has a team deployed in the field to closely educate and assist farmers so they can produce durians that meet customer order quality standards. When upstream production is of higher quality and at higher volume, the Company will be ready to accommodate growing orders in a stable, sustainable manner. Also, any other matter proposed for the 2026 Annual General Meeting of Shareholders must comply with the rules and procedures specified by law.

The Company provided shareholders with an opportunity to propose matters in advance for the Board of Directors to consider for inclusion in the 2026 Annual General Meeting of Shareholders meeting agendas from January 15, 2026, to February 15, 2026. The Company notified shareholders via the Stock Exchange of Thailand's communication channels and the Company's website, and no shareholders proposed any meeting agendas to the Company. Therefore, it was concluded that the meeting had considered all the agenda items designated in the 2026 Annual General Meeting invitation letter.

When there were no further questions or comments from shareholders, Mr. Sumek Chantrasuriyarat, the Chairman, thanked the shareholders who dedicated their time to attending the meeting and offered useful suggestions to the Company, and then closed the meeting at 3:02 p.m.

In this 2026 Annual General Meeting of Shareholders, there were no shareholders who objected to the vote-counting results in any way.

Meeting adjourned at 3:02 p.m.

(Mr. Sumek Chantrasuriyarat)

Chairman of the Board of Directors

Articles of Association of the Company relating to the shareholders' meeting

Shareholders' Meeting, Proxy for Attending the Shareholders' Meeting, and Voting Rights

Article 34 The Board of Directors must hold an annual general meeting of shareholders within four (4) months from the end of the company's fiscal year. Such a meeting is called an "Annual General Meeting".

Shareholders' meetings other than the one specified in the first paragraph shall be called an "Extraordinary General Meeting", whereby the Board of Directors may call an extraordinary general meeting of shareholders at any time as it deems appropriate.

One or more shareholders holding shares collectively not less than ten (10) percent of the total number of shares sold may subscribe their names in a written request directing the Board of Directors to call an extraordinary general meeting at any time, but the subjects and reasons for calling such a meeting must be clearly stated in the said request. In such a case, the Board of Directors must hold the meeting within forty-five (45) days of receiving the shareholders' written request.

If the Board of Directors fails to hold the meeting within the specified period under paragraph three, the shareholders who subscribe to their names or other shareholders holding the required aggregate number of shares may call the meeting themselves within forty-five (45) days from the expiration of the period under paragraph three. In such a case, it shall be deemed to be held a shareholders' meeting called by the Board of Directors, and the Company must be responsible for the necessary expenses incurred in organizing the meeting and for providing reasonable facilitation.

In the case where it appears that any shareholders' meeting called by the shareholders under paragraph four does not constitute a quorum as prescribed in these Articles of Association, the shareholders under paragraph four must be jointly responsible for reimbursing the Company for the expenses incurred in arranging that meeting.

Article 35 In calling a shareholders' meeting, the Board of Directors shall prepare a notice of the meeting specifying the place, date, time, meeting agenda, and matters to be proposed to the meeting with reasonable details, clearly indicating whether it is a matter proposed for information, for approval, or for consideration, as the case may be, together with the Board of Directors' opinions on such matters, the notice shall be delivered to the shareholders and the Registrar under the law on public limited companies not less than seven (7) days before the meeting date. The notice of the meeting shall be published in a newspaper or via electronic media in accordance with the conditions, criteria, or methods prescribed by the relevant laws, announcements, or the Registrar for not less than three (3) consecutive days before the meeting date.

The shareholders' meeting shall be held in the province where the Company's head office is located, or a nearby province as determined by the Board of Directors, or the shareholders' meeting may be conducted via electronic media as the Board of Directors deems appropriate.

In the case of a shareholders' meeting conducted via electronic media, it shall be carried out in accordance with the relevant criteria, methods, regulations, and/or any orders effective on the date of that shareholders' meeting.

Article 36 A shareholder may appoint another person as a proxy to attend and vote at a shareholders' meeting on their behalf by making a written proxy form in the format prescribed by law, and the proxy must submit the proxy form to the Chairman of the Board or a person designated by the Chairman at the meeting venue before the proxy attends the meeting. The proxy appointment under paragraph one may be carried out by electronic means, provided that a secure and reliable method is used to ensure that the proxy appointment is executed by the shareholder, subject to the criteria prescribed by the Registrar.

Article 37 In a shareholders' meeting, there must be shareholders and proxies from shareholders (if any) attending the meeting numbering not less than twenty-five (25) persons or not less than one-half (1/2) of the total number of shareholders, and they must collectively hold not less than one-third (1/3) of the total number of shares sold, to constitute a quorum. If one (1) hour has passed from the time scheduled for any shareholders' meeting and the number of shareholders attending the meeting does not constitute a quorum as prescribed in paragraph one, if such shareholders' meeting was called at the request of the shareholders, the meeting shall be suspended. If such a shareholders' meeting was not called at the request of the shareholders, a new meeting shall be called, and the notice of the meeting shall be sent to the shareholders not less than seven (7) days before the meeting date. In this subsequent meeting, a quorum is not required.

Article 38 The Chairman of the Board shall preside as the Chairman of the shareholders' meeting. If the Chairman is not present at the meeting or is unable to perform their duties, the Vice Chairman shall act as the Chairman. If there is no Vice Chairman, or if there is one but they are not present or unable to perform their duties, the shareholders attending the meeting shall elect one of the attending shareholders to serve as the Chairman of that meeting. The Chairman of the shareholders' meeting has the duty to control the meeting in accordance with the law and the Company's Articles of Association relating to meetings, and to conduct the meeting according to the order of the agenda specified in the meeting notice, unless the meeting resolves to change the order of the agenda with a vote of not less than 2/3 of the number of shareholders attending the meeting.

Article 39 For voting in a shareholders' meeting, it shall be deemed that one (1) share has one (1) vote.

If any shareholder has a special interest in any matter, that shareholder shall not have the right to vote on such matter, except for voting in the election of directors, where they may vote without prohibition.

Article 40 A resolution of the shareholders' meeting shall require the following votes:

(1) In a normal case, it shall require the majority vote of the shareholders who attend the meeting and cast their votes. If there is a tie vote, the meeting chairman shall have a casting vote.

(2) In the following cases, it shall require a vote of not less than three-quarters (3/4) of the total number of votes of the shareholders attending the meeting and having the right to vote:

(a) The sale or transfer of the whole or a substantial part of the Company's business to another person;

(b) The purchase or acceptance of transfer of the business of a private company or another public company to the Company;

(c) The making, amendment, or termination of any contract relating to the leasing out of the whole or a substantial part of the Company's business, the assignment to any other person to manage the business of the Company, or the amalgamation of the enterprise with other persons to share profit and loss;

(d) The amendment of the Memorandum of Association or the Articles of Association of the Company;

(e) The increase or reduction of the Company's registered capital;

(f) The issuance of debentures of the Company and other securities under the law on securities and exchange;

(g) The amalgamation of the Company with another company;

(h) The dissolution of the Company.

Article 41 The businesses that the Annual General Meeting of Shareholders should call to consider are as follows:

(1) To acknowledge the annual report of the Board of Directors showing the Company's performance in the past year;

(2) To consider and approve the balance sheet and profit and loss statement as of the end of the Company's fiscal year;

(3) To consider and approve the allocation of profits and dividend payment;

(4) To consider and elect new directors to replace those retiring by rotation;

(5) To consider and determine the directors' remuneration;

(6) To consider and appoint an auditor and determine the audit fee; and (7) Other businesses.

Evidence of the Right to Attend the Meeting, Proxy Assignment Methods, and Submission of the Request Form to Attend the Meeting (e-Request) for the Electronic Meeting of Shareholders

Shareholders or proxies who wish to attend the meeting via electronic media (e-EGM) must submit an advance request to attend the meeting (e-Request) by fully completing the procedures as specified in Enclosures 4 and 6. The Company reserves the right not to accept the registration in the event that the documents or evidence are incomplete, inaccurate, or do not comply with the conditions. Shareholders or proxies must prepare and attach the required documents along with the advance submission of the e-Request to attend the electronic meeting, completely in accordance with Enclosure 4.

Evidence of the Right to Attend the Electronic Meeting (e-EGM)

1. Natural

1.1 In case the shareholder attends the e-EGM in person:

- A copy of the valid identification card, government officer identification card, driver's license, or passport (in the case of a foreigner), certified as a true copy by the shareholder. In case of a name or surname change, supporting evidence must be submitted.

1.2 In case of granting proxy via the e-Request system through the Inventech system:

- The Proxy Form (Form A or Form B) attached to the Invitation Letter, completely and accurately filled out, and signed by the grantor and the proxy.
- A copy of the valid identification card, government officer identification card, driver's license, or passport (in the case of a foreigner) of the grantor, certified as a true copy by the grantor. In case of a name or surname change, supporting evidence must be submitted.
- A copy of the valid identification card, government officer identification card, driver's license, or passport (in the case of a foreigner) of the proxy, certified as a true copy by the proxy. In case of a name or surname change, supporting evidence must be submitted.

2. Juristic Persons

2.1 In case the authorized representative of the juristic person attends the e-EGM in person:

- A copy of the valid identification card, government officer identification card, driver's license, or passport (in the case of a foreigner) of the authorized representative, certified as a true copy. In case of a name or surname change, supporting evidence must be submitted.
- A copy of the juristic person's registration certificate (Affidavit) (issued no more than 1 year ago), certified as a true copy by the authorized representative(s) (authorized director(s)) attending the e-EGM, with a statement showing that such representative(s) has the authority to act on behalf of the juristic person who is the shareholder.

2.2 In case of granting proxy:

- The Proxy Form (Form B) attached to the Invitation Letter, completely and accurately filled out, and signed by the authorized representative(s) of the juristic person acting as the grantor, and by the proxy.
- A copy of the valid identification card, government officer identification card, driver's license, or passport (in the case of a foreigner) of the authorized representative(s) of the juristic person, certified as a true copy by such person. In case of a name or surname change, supporting evidence must be submitted.
- A copy of the juristic person's registration certificate (Affidavit) (issued no more than 1 year ago), certified as a true copy by the authorized representative(s) of the juristic person, and a Power of Attorney (if any). The documents under this clause must contain a statement indicating that the person who signs the proxy form has the authority to act on behalf of the juristic person who is the shareholder.
- A copy of the valid identification card, government officer identification card, driver's license, or passport (in the case of a foreigner) of the proxy, certified as a true copy by the proxy. In case of a name or surname change, supporting evidence must be submitted.

2.3. In case of a proxy granted by a shareholder who is a foreign investor and appoints a Custodian in Thailand to act as a depositary and administrator of shares:

- Prepare and present the same documents as in the case of a juristic person shareholder.
- If the foreign investor shareholder authorizes the Custodian to sign the proxy form on their behalf, the following additional evidence must be submitted:
 - (1) Power of Attorney from the foreign investor shareholder authorizing the Custodian to execute the proxy form on their behalf.
 - (2) A confirmation letter stating that the person signing the proxy form is permitted to operate a Custodian business.

Note: Any document whose original is not in English must be accompanied by an English translation. The shareholder or the authorized representative of the juristic person must certify the correctness of the translation. Shareholders can download the proxy form at www.ntfintergroup.com.

Proxy Assignment Methods

Shareholders who are unable to attend the Company's shareholders' meeting via electronic media (e-EGM) in person may appoint a proxy by proceeding as follows:

1. Use only one of the proxy forms provided by the Company or the forms mentioned above. Shareholders who are not Custodians may choose to use either Proxy Form A or Proxy Form B.


2. Appoint anyone of the shareholder's choice or choose to appoint one of the Company's Independent Directors as a proxy, by specifying the name and details of the intended proxy, or by marking the checkbox in front of the name of the Independent Director as specified by the Company in the proxy form. Only one person can be selected as the proxy to attend the meeting.
3. A shareholder cannot split the number of shares and appoint multiple proxies to split the votes. The shareholder must grant a proxy for the total number of shares they hold and cannot grant a proxy for only a portion less than the number they hold, except for shareholders whose names appear in the share register book as foreign investors and who appoint a Custodian in Thailand to act as their depositary and administrator using Proxy Form C.
4. Please affix a THB 20 stamp duty on the proxy form and cross out the date the proxy is made. The Company has prepared stamp duties to be affixed to proxy form to facilitate the shareholders.
5. **Proxy assignment to attend the meeting on one's behalf:**
 - (1) **In case of appointing another person to attend the e-EGM on one's behalf:** The shareholder or proxy must follow steps 1-2 and submit an advance request to attend the meeting (e-Request) to obtain a Username and Password for meeting registration (details regarding the e-Request submission process and the e-EGM system usage are in Enclosure 4), and submit the original proxy form and supporting documents to the Company.
 - (2) **In case of appointing an Independent Director to attend the e-EGM on one's behalf:** The shareholder must follow steps 1-2 and submit the original or electronic copy of the proxy form and supporting documents to the Company without needing to submit an e-Request.
6. Submit the original proxy form or electronic copy of the proxy form, along with supporting documents certified as true copies, through the following channels:
 - (1) **Email channel:** comsec@ntfintergroup.com
 - (2) **Postal channel:**

Company Secretary Department
NTF Intergroup (Thailand) Public Company Limited
No. 195 One Bangkok Tower 4, 12th Floor, Room 1211-1213, Witthayu Road, Lumpini Subdistrict,
Pathumwan District, Bangkok 10330The documents must reach the Company Secretary's office by June 11, 2026, allowing the Company's staff sufficient time to verify the documents before the meeting commences.
7. In case a shareholder wishes to revoke the proxy, the shareholder must notify the Company in writing before the commencement of the shareholders' meeting.

Guidelines for attending the Electronic Meeting by Inventech Connect

Shareholders and proxies wishing to attend the meeting can proceed according to the procedure for submitting the request form to attend the meeting via electronic media as follows:

Step for requesting Username & Password from via e-Request system

1. The Shareholders must submit a request to attend the meeting by Electronic Means via Web Browser at <https://app.inventech.co.th/NTF132741R/#/homepage> or scan QR Code  and follow the steps as shown in the picture



- 1 Click link URL or scan QR Code in the letter notice
- 2 Choose type request for request form to 4 steps
 - Step 1 Fill in the information shown on the registration
 - Step 2 Fill in the information for verify
 - Step 3 Verify via OTP
 - Step 4 Successful transaction, the system will display information again to verify the exactitude of the information
- 3 Please wait for an email information detail of meeting and Password

**** Merge user accounts, please using the same email and phone number ****

2. For Shareholders who would like to attend the Meeting either through the Electronic Means by yourself or someone who is not the provided independent directors, please note that the electronic registration will be available from **May 29, 2026 at 9:00 a.m. and shall be closed on June 12, 2026 Until the end of the meeting.**
3. The electronic conference system will be available on **June 12, 2026 at 11:00 a.m. (2 hours before the opening of the meeting)**. Shareholders or proxy holders shall use the provided Username and Password and follow the instruction manual to access the system.

Appointment of Proxy to the Company's Directors


For Shareholders who authorize one of the Company's Independent Directors to attend and vote on his or her behalf, The Shareholders can submit a request to attend the meeting by electronic of the specified procedures or send the proxy form together with the required documents to the Company by mail to the following address. The proxy form and required documents shall be delivered to the Company by June 11, 2026, at 5.00 p.m.

(1) Email channel: comsec@ntfintergroup.com


(2) Postal channel: Company Secretary Department

NTF Intergroup (Thailand) Public Company Limited, No. 195 One Bangkok Tower 4, 12th Floor, Room 1211-1213, Witthayu Road, Lumpini Subdistrict, Pathumwan District, Bangkok 10330

If you have any problems with the software, please contact Inventech Call Center

 02-460-9225

 @inventechconnect

 The system available during 25 May - 12 June 2026 at 09.00 a.m. – 05.00 p.m.

(Specifically excludes holidays and public holidays)



Report a problem

@inventechconnect

Steps for registration for attending the meeting (e-Register) and voting process (e-Voting)

- 1 Get email and password that you received from your email or request OTP
- 2 Click on "Register" button, the system has already registered and counted as a quorum.
- 3 Click on "Join Attendance", Then click on "Accept" button
- 4 Select which agenda that you want to vote
- 5 Click on "Vote" button
- 6 Click the voting button as you choose
- 7 The system will display status your latest vote



To cancel the last vote, please press the button "Cancel latest vote (This means that your most recent vote will be equal to not voting, or your vote will be determined by the agenda result) Shareholders can conduct a review of the votes on an agenda basis. When the voting results for that agenda are closed.

Step to ask questions via InvenTech Connect



- Select which agenda
- Click on "Question" button
- 1 Ask a question
 - Type the question then click "Send"
- 2 Ask the question via video
 - Click on "Conference"
 - Click on "OK" for confirm your queue
 - Please wait for the queue for you then your can open the microphone and camera

How to use InvenTech Connect

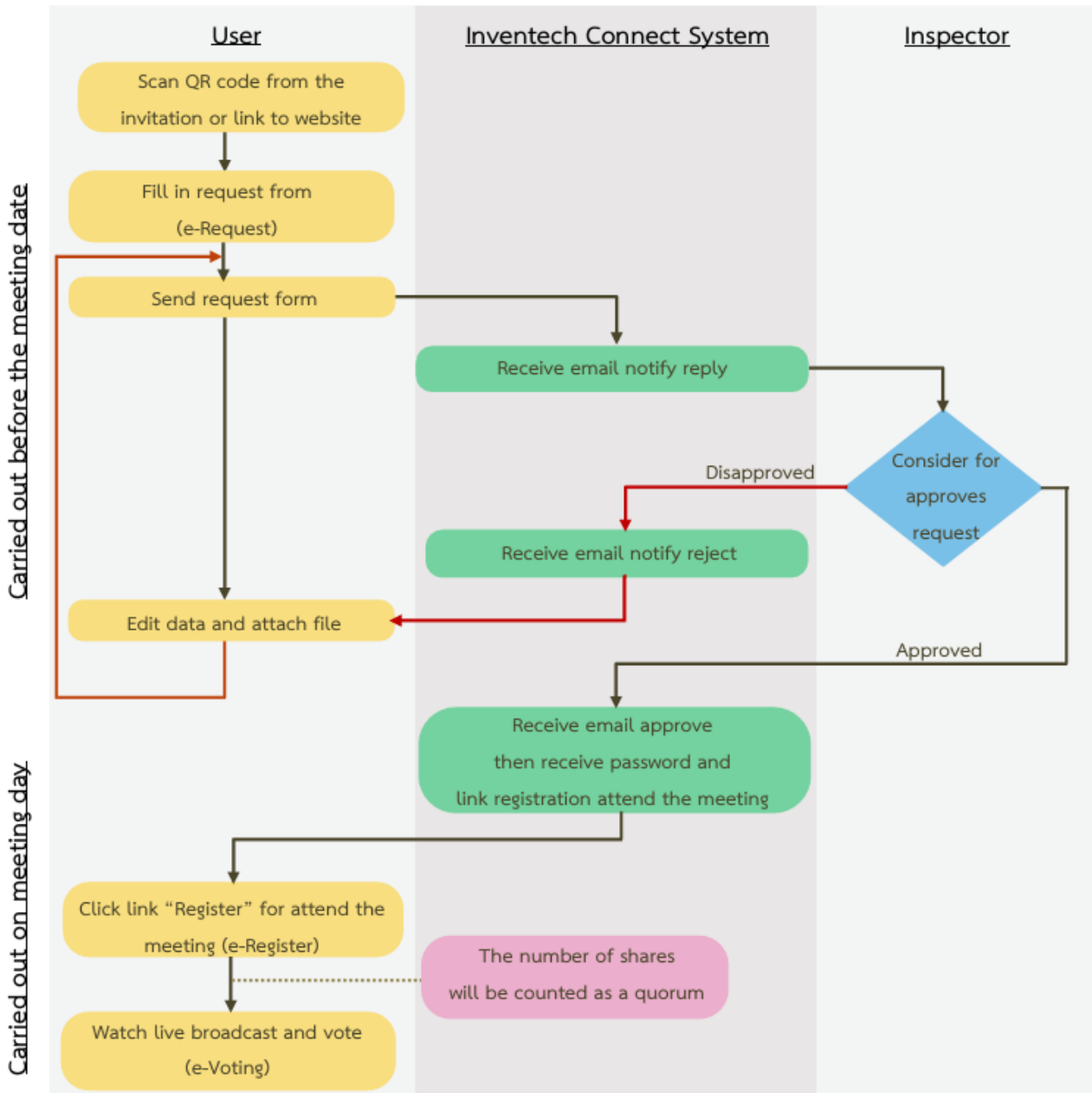


User Manual and Video of using InvenTech Connect

* Note Operation of the electronic conferencing system and InvenTech Connect systems. Check internet of shareholder or proxy include equipment and/or program that can use for best performance. Please use equipment and/or program as the follows to use systems.

1. Internet speed requirements
 - High-Definition Video: Must be have internet speed at 2.5 Mbps (Speed internet that recommend).
 - High Quality Video: Must be have internet speed at 1.0 Mbps.
 - Standard Quality Video: Must be have internet speed at 0.5 Mbps.
2. Equipment requirements.
 - Smartphone/Tablet that use IOS or android OS.
 - PC/Laptop that use Windows or Mac OS.
3. Requirement Browser Chrome (Recommend) / Safari / Microsoft Edge **** The system does not support internet explorer.**

Guidelines for attending of Electronic Meeting



Condition of use

In case Merge account/change account

In case filing request multiple by using the same email and phone number, the systems will merge account or in case user has more than 1 account, you can click on "Change account" and the previous account will still count the base in the meeting.

In case Exit the meeting

Attendees can click on "Register to leave the quorum", the systems will be number of your shares out from the meeting base.

Information of the Independent Directors proposed to serve as a proxy for shareholders.

The Company offers an option for shareholders to appoint the Company's Independent Directors, who do not have any relationship and/or special interest different from other directors in the agenda items proposed at the meeting, as their proxy to attend and vote on behalf of the shareholders as follows:



Mr. Sumek Chantrasuriyarat

Independent Director

Age: 62 years

Contact Address: 95/11 Golden Lanna Village, Soi Ramkhamhaeng 92, Saphan Sung District, Bangkok 10240



Mr. Apichet Paiboonpan

Independent Director

Age: 55 years

Contact Address: 284/1 Soi Lat Phrao 107 (Dee Somchok), Khlong Chan Subdistrict, Bang Kapi District, Bangkok 10240

Definition and Qualifications of Independent Directors

An Independent Director means a director who can express opinions and perform duties independently, including possessing the qualifications specified by the Company and in accordance with the regulations of the Capital Market Supervisory Board and/or the Securities and Exchange Commission as follows:

1. Independent directors must possess independence qualifications as prescribed by the Capital Market Supervisory Board, and in accordance with the same guidelines as the qualifications of the Audit Committee, according to the notification of the Capital Market Supervisory Board and/or the notification of the Stock Exchange of Thailand regarding the qualifications and scope of work of the Independent Committee and the Audit Committee. They must be able to protect the interests of all shareholders equally and prevent conflicts of interest. Additionally, they must be able to attend the Board of Directors' meetings and express opinions independently. The qualifications prescribed by the Capital Market Supervisory Board are as follows:
 2. Holding shares not exceeding 1% of the total number of shares with voting rights of the Company, its parent company, subsidiary, associate Company, major shareholder, or controlling person of the Company. This includes shares held by related persons of such independent director.
 3. Neither being nor having been an executive director, employee, staff member, advisor who receives a regular salary, or controlling person of the Company, its parent company, subsidiary, associate Company, same-level subsidiary, major shareholder, or controlling person of the Company. An exception is made if they have been free of such characteristics for at least 2 years before the date of appointment. However, such prohibited characteristics shall not include the case where an independent director was a government official or an advisor to a government agency that is a major shareholder or controlling person of the Company.
 4. Not having a blood relationship or legally registered relationship as father, mother, spouse, sibling, or child, including the spouse of the child, of other directors, executives, major shareholders, controlling persons, or persons to be nominated as directors, executives, or controlling persons of the Company or its subsidiary.
 5. Neither having nor having had a business relationship with the Company, its parent company, subsidiary, associate Company, major shareholder, or controlling person in a manner that may interfere with their independent judgment. They must also neither be nor have been a significant shareholder or controlling person of any individual having a business relationship with the Company, its parent company, subsidiary, associate Company, major shareholder, or controlling person of the Company, unless they have been free from such characteristics for not less than two years before the date of appointment.

6. The business relationship under the above paragraph includes normal business transactions for business operations, the rental or lease of immovable property, transactions relating to assets or services, or the giving or receiving of financial assistance through borrowing or lending, guarantees, providing assets as collateral, and any other similar actions. These actions result in the Company or its counterparty having an obligation to repay the other party in an amount equal to 3% or more of the Company's net tangible assets or 20 million baht or more, whichever is lower. The calculation of such debt obligations shall follow the method for calculating the value of connected transactions under the Notification of the Capital Market Supervisory Board regarding rules on connected transactions, mutatis mutandis. However, the consideration of such debt obligations shall include debts incurred within the one year preceding the establishment of a business relationship with the same person.
7. Neither being nor having been an auditor of the Company, its parent company, subsidiary, associate Company, major shareholder, or controlling person of the Company. They must also not be a significant shareholder, controlling person, or partner of an audit firm that employs auditors of the Company, its parent company, subsidiary, associate Company, major shareholder, or controlling person of the Company, unless they have been free from such characteristics for not less than two years before the date of appointment.
8. Neither being nor having been a provider of any professional services, including serving as a legal advisor or financial advisor, who receives service fees exceeding 2 million baht per year from the Company, its parent company, subsidiary, associate Company, major shareholder, or controlling person of the Company. They must also not be a significant shareholder, controlling person, or partner of such professional service providers, unless they have been free of such characteristics for at least 2 years before the date of appointment.
9. Not being a director appointed as a representative of the Company's directors, a major shareholder, or a shareholder who is related to the Company's major shareholder.
10. Not operating any business of the same nature as and in significant competition with the business of the Company or its subsidiary. They must also not be a significant partner in a partnership, or an executive director, employee, staff member, advisor who receives a regular salary, or hold shares exceeding 1% of the total number of shares with voting rights of any other company operating a business of the same nature as and in significant competition with the business of the Company or its subsidiary.
11. Not having any other characteristics that make them incapable of expressing independent opinions regarding the Company's business operations.

After being appointed as an independent director with characteristics complying with items 1–11, the independent director may be assigned by the Board of Directors to make decisions regarding the business operations of the Company, its subsidiary, associate Company, major shareholder, or controlling person, provided that such decisions are made as a collective decision.



Duty Stamp
20 Baht

Proxy Form A (General Form)

Written at: _____

Date: _____ Month: _____ Year: _____

(1) I/We _____ Nationality: _____
Residing at No. _____ Road: _____ Subdistrict: _____
District: _____ Province: _____ Postal Code: _____

(2) Being a shareholder of NTF Intergroup (Thailand) Public Company Limited

Holding the total amount of _____ shares and having the right to vote equal to _____ votes
as follows:

- Ordinary share _____ shares, having the right to vote equal to _____ votes
- Preference share _____ shares, having the right to vote equal to _____ votes

(3) Hereby appoint:

(1) Name: _____ Age: _____ years
Residing at No. _____ Road: _____ Sub-district: _____
District: _____ Province: _____ Postal Code : _____ ; or

(2) Name: _____ Age: _____ years
Residing at No. _____ Road: _____ Sub-district: _____
District: _____ Province: _____ Postal Code : _____ ; or

(3) Name: _____ Age: _____ years
Residing at No. _____ Road: _____ Sub-district: _____
District: _____ Province: _____ Postal Code : _____ ; or

(4) Mr. Sumek Chantrasuriyarat, Independent Director, Age 62 years, Residing at No. 95/11 Golden Lanna Village, Soi Ramkhamhaeng 92, Saphan Sung District, Bangkok 10240; or

(5) Mr. Apichet Paiboonpan, Independent Director, Age 55 years, Residing at No. 284/1 Soi Lat Phrao 107 (Dee Somchok), Khlong Chan Subdistrict, Bang Kapi District, Bangkok 10240

Anyone of these Independent Director to be my/our proxy to attend and vote on my/our behalf at the Extraordinary General Meeting of Shareholders No. 1/2026 on Friday, June 12, 2026, at 1:00 p.m. via electronic media (e-EGM), or at any adjournment thereof to any other date, time, and venue.



Any act performed by the proxy in this meeting shall be deemed to be the actions performed by myself/ourselves in all respects.

Signed _____ Grantor Signed _____ Proxy
(_____) (_____)

Signed _____ Proxy Signed _____ Proxy
(_____) (_____)

Remarks:

1. The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and cannot split the number of shares among multiple proxies for splitting votes.
2. The shareholder must appoint a proxy equal to the number of shares held and cannot appoint a proxy for only a portion of the shares held.



Duty Stamp
20 Baht

Proxy Form B (Specific Details Form)

Written at: _____

Date: _____ Month: _____ Year: _____

(1) I/We _____ Nationality: _____
Residing at No. _____ Road: _____ Subdistrict: _____
District: _____ Province: _____ Postal Code: _____

(2) Being a shareholder of NTF Intergroup (Thailand) Public Company Limited

Holding the total amount of _____ shares and having the right to vote equal to _____ votes
as follows:

- Ordinary share _____ shares, having the right to vote equal to _____ votes
- Preference share _____ shares, having the right to vote equal to _____ votes

(3) Hereby appoint:

(1) Name: _____ Age: _____ years
Residing at No. _____ Road: _____ Sub-district: _____
District: _____ Province: _____ Postal Code : _____ ; or

(2) Name: _____ Age: _____ years
Residing at No. _____ Road: _____ Sub-district: _____
District: _____ Province: _____ Postal Code : _____ ; or

(3) Name: _____ Age: _____ years
Residing at No. _____ Road: _____ Sub-district: _____
District: _____ Province: _____ Postal Code : _____ ; or

(4) Mr. Sumek Chantrasuriyarat, Independent Director, Age 62 years, Residing at No. 95/11 Golden Lanna Village, Soi Ramkhamhaeng 92, Saphan Sung District, Bangkok 10240; or

(5) Mr. Apichet Paiboonpan, Independent Director, Age 55 years, Residing at No. 284/1 Soi Lat Phrao 107 (Dee Somchok), Khlong Chan Subdistrict, Bang Kapi District, Bangkok 10240

Anyone of these Independent Director to be my/our proxy to attend and vote on my/our behalf at the Extraordinary General Meeting of Shareholders No. 1/2026 on Friday, June 12, 2026, at 1:00 p.m. via electronic media (e-EGM), or at any adjournment thereof to any other date, time, and venue.



(6) I/We hereby authorize the proxy to vote on my/our behalf at this meeting as follows:

Agenda 1 To consider and certify the Minutes of the 2026 Annual General Meeting of Shareholders.

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

Agenda 2 To consider and approve the issuance and offering of all types of debt instruments in total amounts not exceeding THB 900,000,000.

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

Agenda 3 To consider other matters (if any).

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

(7) Voting of the proxy in any agenda that is not as specified in this proxy form shall be considered invalid and not my/our voting as a shareholder.

(8) In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

Any act performed by the proxy in this meeting shall be deemed to be the actions performed by myself/ourselves in all respects.



Signed _____ Grantor Signed _____ Proxy
(_____) (_____)

Signed _____ Proxy Signed _____ Proxy
(_____) (_____)

Remarks:

1. The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and cannot split the number of shares among multiple proxies to split votes.
2. If there are more agendas to be considered at the meeting than those specified above, the proxy grantor may specify additional details in the Attachment to Proxy Form B.



Attachment to Proxy Form B

The appointment of a proxy by the shareholder of NTF Intergroup (Thailand) Public Company Limited, at the Extraordinary General Meeting of Shareholders No. 1/2026 on Friday, June 12, 2026, at 1:00 p.m. via electronic media (e-EGM), or at any adjournment thereof to any other date, time, and venue.

Agenda _____ Re: _____

- (a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.
- (b) The proxy shall vote according to my/our intention as follows:
 - Approve Disapprove Abstain

Agenda _____ Re: _____

- (a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.
- (b) The proxy shall vote according to my/our intention as follows:
 - Approve Disapprove Abstain

I/We hereby certify that the statements in this Attachment to Proxy Form are complete, true, and correct in all respects.

Signed _____ Grantor Signed _____ Proxy
(_____) (_____)

Signed _____ Proxy Signed _____ Proxy
(_____) (_____)



Duty Stamp
20 Baht

Proxy Form C (For Foreign Investors Appointing a Custodian in Thailand)

(According to the Notification of the Department of Business Development Re:

Form of Proxy (No.5) B.E. 2550)

Written at: _____

Date: _____ Month: _____ Year: _____

(1) I/We _____ Nationality: _____

Residing at No. _____ Road: _____ Subdistrict: _____

District: _____ Province: _____ Postal Code: _____

(2) Being a shareholder of NTF Intergroup (Thailand) Public Company Limited

Holding the total amount of _____ shares and having the right to vote equal to _____ votes
as follows:

Ordinary share _____ shares, having the right to vote equal to _____ votes

Preference share _____ shares, having the right to vote equal to _____ votes

(3) Hereby appoint:

(1) Name: _____ Age: _____ years

Residing at No. _____ Road: _____ Sub-district: _____

District: _____ Province: _____ Postal Code : _____ ; or

(2) Name: _____ Age: _____ years

Residing at No. _____ Road: _____ Sub-district: _____

District: _____ Province: _____ Postal Code : _____ ; or

(3) Name: _____ Age: _____ years

Residing at No. _____ Road: _____ Sub-district: _____

District: _____ Province: _____ Postal Code : _____ ; or

(4) Mr. Sumek Chantrasuriyarat, Independent Director, Age 62 years, Residing at No. 95/11 Golden Lanna Village, Soi Ramkhamhaeng 92, Saphan Sung District, Bangkok 10240; or

(5) Mr. Apichet Paiboonpan, Independent Director, Age 55 years, Residing at No. 284/1 Soi Lat Phrao 107 (Dee Somchok), Khlong Chan Subdistrict, Bang Kapi District, Bangkok 10240



Anyone of these Independent Director to be my/our proxy to attend and vote on my/our behalf at the Extraordinary General Meeting of Shareholders No. 1/2026 on Friday, June 12, 2026, at 1:00 p.m. via electronic media (e-EGM), or at any adjournment thereof to any other date, time, and venue.

(6) I/We hereby authorize the proxy to vote on my/our behalf at this meeting as follows:

Agenda 1 To consider and certify the Minutes of the 2026 Annual General Meeting of Shareholders.

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

Agenda 2 To consider and approve the issuance and offering of all types of debt instruments in total amounts not exceeding THB 900,000,000.

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

Agenda 3 To consider other matters (if any).

(a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.

(b) The proxy shall vote according to my/our intention as follows:

Approve Disapprove Abstain

(7) Voting of the proxy in any agenda that is not as specified in this proxy form shall be considered invalid and not my/our voting as a shareholder.

(8) In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.



Any act performed by the proxy in this meeting shall be deemed to be the actions performed by myself/ourselves in all respects.

Signed _____ Grantor Signed _____ Proxy
(_____) (_____)

Signed _____ Proxy Signed _____ Proxy
(_____) (_____)

Remarks:

1. This Proxy Form C is used only by a shareholder whose name appears in the register as a foreign investor and who appoints a Custodian in Thailand as the share depository and keeper.
2. Evidence to be attached to the proxy form includes:
 - a. The power of attorney from the shareholder authorizing the Custodian to sign the proxy form on their behalf.
 - b. A letter confirming that the person signing the proxy form on behalf is authorized to operate a Custodian business.
3. The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and cannot split the number of shares among multiple proxies to split votes.
4. If there are more agendas to be considered at the meeting than those specified above, the proxy grantor may specify additional details in the Attachment to Proxy Form C.



Attachment to Proxy Form C

The appointment of proxy by the shareholder of NTF Intergroup (Thailand) Public Company Limited, at the Extraordinary General Meeting of Shareholders No. 1/2026 on Friday, June 12, 2026, at 1:00 p.m. via electronic media (e-EGM), or at any adjournment thereof to any other date, time, and venue.

Agenda _____ Re: _____

- (a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.
- (b) The proxy shall vote according to my/our intention as follows:
 - Approve _____ Votes
 - Disapprove _____ Votes
 - Abstain _____ Votes

Agenda _____ Re: _____

- (a) The proxy is entitled to consider and vote on my/our behalf as deemed appropriate in all respects.
- (b) The proxy shall vote according to my/our intention as follows:
 - Approve _____ Votes
 - Disapprove _____ Votes
 - Abstain _____ Votes

I/We hereby certify that the statements in this Attachment to Proxy Form are complete, true, and correct in all respects.

Signed _____ Grantor Signed _____ Proxy
(_____) (_____)

Signed _____ Proxy Signed _____ Proxy
(_____) (_____)



Requisition Form for meeting documents and submission of advance questions

Shareholders can request meeting documents and submit advance questions regarding the agenda of the Extraordinary General Meeting of Shareholders No. 1/2026 by marking the [] box and completely filling out the details below. Please submit the original form or an electronic copy back to the Company via one of the following channels:

Submission Channels:

(1) Via E-mail: comsec@ntfintergroup.com

(2) Via Post:

Company Secretary Department
NTF Intergroup (Thailand) Public Company Limited
No. 195 One Bangkok Tower 4, 12th Floor, Room 1211-1213, Witthayu Road,
Lumpini Subdistrict, Pathumwan District, Bangkok 10330

Documents Requested:

- Invitation to the Extraordinary General Meeting of Shareholders No. 1/2026
- Proxy Form A
- Proxy Form B
- Proxy Form C

Delivery Address:

Name-Surname:

Address No.: Moo: Soi: Village:

Road: Sub-district:

District: Province:

Postal Code: Telephone:

Note: For advance questions regarding the shareholders' meeting agenda, please submit the questions or this form to reach the Company by Thursday, June 11, 2026, at 17:00 hrs.



NTF Intergroup (Thailand) Public Company Limited

No. 195 One Bangkok Tower 4, 12th Floor, Room 1211-1213,
Witthayu Road, Lumpini Subdistrict, Pathumwan District, Bangkok 10330

Contact Number: 080 954 9955

Email: IR@ntfintergroup.com

